

Budget Adoption



JOSEPHINE COUNTY, OREGON

**Budget 2013-14
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**BEFORE THE BOARD OF COMMISSIONERS FOR JOSEPHINE COUNTY
STATE OF OREGON**

In the Matter of Adoption of the Budget for the Fiscal Year 2013-14 and Making Appropriations.

Resolution No. 2013-036

WHEREAS, on June 19, 2013, the Board of County Commissioners for Josephine County met to hear public comment on the 2013-14 Budget as approved by the Budget Committee, which has been published according to law, in the *The Daily Courier* Newspaper and Josephine County Website on June 11, 2013; and

WHEREAS, the Board did then in public meetings instruct the Budget Officer to prepare revisions and adjustments within limits to the Budget Committee approved budget all in accordance with ORS 294.453 and 294.456,

NOW, THEREFORE, BE IT HEREBY RESOLVED that the Board of County Commissioners of Josephine County hereby adopts the budget for the fiscal year 2013-14 in the total amount of \$68,819,700, which includes appropriations of \$67,880,000 and full time equivalents (FTE) not to exceed 283.73, now on file at the office of the Josephine County Board of County Commissioners, and

NOW, BE IT FURTHER RESOLVED that the amounts for the fiscal year beginning July 1, 2013, and for the purposes shown below are hereby appropriated as follows:

<u>FUNDS/OBJECT CLASSIFICATIONS</u>	<u>APPROPRIATION</u>	<u>FTE</u>
100 - General Fund:		
Assessor's Office	1,136,600	14.50
Treasurer's Office	437,700	4.00
Clerk's Office	567,200	5.00
Surveyor's Office	60,300	0.82
Planning	466,900	4.60
Forestry	972,600	8.80
General Government	229,500	-
Emergency Management	179,500	1.00
Court Facilities	245,600	-
Veteran's Service Office	158,500	2.25
Nondepartmental:		
Interfund Transfers	3,271,900	
Contingency	2,840,700	
Total General Fund	10,567,000	40.97
240 - Public Safety Fund		
Sheriff's Office - Administration	217,400	2.20
Sheriff's Office - Search & Rescue	135,000	0.70
Sheriff's Office - Civil	292,300	2.62
Sheriff's Office - Records	95,500	1.08
Sheriff's Office - Dispatch	156,700	1.30
Sheriff's Office - Patrol Operations	726,500	4.85
Sheriff's Office - Evidence & Property	147,500	0.75
Sheriff's Office - Adult Jail	3,675,000	23.30
Sheriff's Office - Court Services	113,100	1.00
District Attorney's Office	1,741,000	18.25
Juvenile Justice	1,006,500	7.50
Nondepartmental:		
Interfund Transfers	845,400	
Contingency	606,100	
Total Public Safety Fund	9,758,000	63.55



243 - Adult Corrections Fund:

Personnel Services	2,365,900	24.00
Materials and Services	631,000	
Interfund Transfers	301,700	
Contingency	295,400	
Total Adult Corrections Fund	<u>3,594,000</u>	<u>24.00</u>

201 - Public Works Fund:

Personnel Services	4,126,400	51.65
Materials and Services	1,853,600	
Interfund Transfers	2,616,900	
Contingency	2,768,100	
Total Public Works Fund	<u>11,365,000</u>	<u>51.65</u>

250 - Mental Health Fund:

Personnel Services	141,900	2.00
Materials and Services	4,277,600	
Interfund Transfers	60,300	
Debt Service	20,500	
Contingency	258,700	
Total Mental Health Fund	<u>4,759,000</u>	<u>2.00</u>

255 - Public Health Fund:

Personnel Services	1,581,300	22.30
Materials and Services	644,100	
Interfund Transfers	213,100	
Contingencies	34,500	
Total Public Health Fund	<u>2,473,000</u>	<u>22.30</u>

Internal Service Funds:

401 - Administrative Internal Service Fund

Board of County Commissioners	551,800	6.00
Finance	518,500	5.00
Human Resources	303,000	3.00
Property Management	15,000	-
Information Technology	872,000	7.00
Communications	229,000	2.00
Geographical Information Systems	143,000	-
Legal Counsel	420,000	3.70
Law Library	144,000	0.80
Nondepartmental:		
Debt Service	39,500	
Interfund Transfers	75,000	
Contingency	393,200	
Fund Total	<u>3,704,000</u>	<u>27.50</u>

402 - County Buildings and Fleet Fund

Building Operations and Maintenance	1,958,300	15.00
County Fleet	717,000	2.65
Nondepartmental:		
Interfund Transfers	144,100	
Contingency	405,600	
Fund Total	<u>3,225,000</u>	<u>17.65</u>

Total Internal Service Funds

	<u>6,929,000</u>	<u>45.15</u>
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Special Revenue Funds:

202 - Public Works Special Programs Fund		
North Valley Industrial Park	15,000	
Solid Waste	76,400	
Interfund Transfers	26,100	
Contingency	47,500	
Fund Total	<u>165,000</u>	<u>-</u>
210 - Grant Projects Fund		
Title III-SRS	190,000	
Economic Development	280,000	
Interfund Transfers	655,000	
Contingency	1,152,000	
Fund Total	<u>2,277,000</u>	<u>-</u>
212 - DA Forfeiture Fund		
Interfund Transfers	128,000	
Fund Total	<u>128,000</u>	<u>-</u>
221 - Fairgrounds Fund		
Personnel Services	123,400	2.30
Materials and Services	427,700	
Interfund Transfers	74,900	
Fund Total	<u>626,000</u>	<u>2.30</u>
223 - County Clerk Records Fund		
Materials and Services	65,400	
Interfund Transfers	6,600	
Fund Total	<u>72,000</u>	<u>-</u>
224 - Public Land Corner Preservation Fund		
Personnel Services	121,200	1.86
Materials and Services	20,400	
Interfund Transfers	14,200	
Contingency	1,200	
Fund Total	<u>157,000</u>	<u>1.86</u>
245 - Transit Fund		
Personnel Services	736,600	15.00
Materials and Services	418,400	
Interfund Transfers	121,500	
Contingency	105,500	
Fund Total	<u>1,382,000</u>	<u>15.00</u>
246 - Juvenile Justice Special Programs Fund		
Personnel Services	121,800	1.50
Materials and Services	28,100	
Interfund Transfers	13,100	
Fund Total	<u>163,000</u>	<u>1.50</u>
248 - District Attorney Special Programs Fund		
Personnel Services	32,300	0.25
Materials and Services	25,700	
Interfund Transfers	79,600	
Contingency	82,400	
Fund Total	<u>220,000</u>	<u>0.25</u>

Special Revenue Funds - Continued:

258 - Commission for Children and Families Fund		
Materials and Services	13,600	
Interfund Transfers	1,400	
Fund Total	<u>15,000</u>	<u>-</u>
260 - Parks Fund		
Personnel Services	401,400	6.20
Materials and Services	550,000	
Interfund Transfers	95,100	
Contingency	59,500	
Fund Total	<u>1,106,000</u>	<u>6.20</u>
262 - Building and Safety Fund		
Personnel Services	424,300	4.50
Materials and Services	113,700	
Interfund Transfers	58,100	
Contingency	999,900	
Fund Total	<u>1,596,000</u>	<u>4.50</u>
275 - Court Security Fund		
Materials and Services	68,000	
Contingency	20,000	
Fund Total	<u>88,000</u>	<u>-</u>
Total Special Revenue Funds	<u>7,995,000</u>	<u>31.61</u>
Capital Project Fund:		
303 - County Bridge Construction Fund		
Capital Outlay	200,000	
Fund Total	<u>200,000</u>	<u>-</u>
Total Capital Project Fund	<u>200,000</u>	<u>-</u>
Enterprise Funds:		
501 - Jail Commissary Fund		
Materials and Services	40,000	
Interfund Transfers	40,000	
Contingency	36,000	
Fund Total	<u>116,000</u>	<u>-</u>
530 - Airports Fund		
Grants Pass Airport	1,047,500	1.85
Illinois Valley Airport	343,600	0.65
Interfund Transfers	65,700	
Contingency	174,200	
Fund Total	<u>1,631,000</u>	<u>2.50</u>
Total Enterprise Funds	<u>1,747,000</u>	<u>2.50</u>

Debt Service Funds:

610 - PERS Bond Debt Service Fund

Debt Service	1,129,000	
Fund Total	<u>1,129,000</u>	<u>-</u>

625 - Adult Jail Facility Fund

Debt Service	1,051,000	
Fund Total	<u>1,051,000</u>	<u>-</u>

Total Debt Service Funds

2,180,000	<u>-</u>
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Expendable and Non-Expendable Trust Funds:

702 - Library Programs Trust Fund

Materials and Services	234,900	
Contingency	42,100	
Fund Total	<u>277,000</u>	<u>-</u>

703 - Human Service Programs Trust Fund

Materials and Services	92,000	
Fund Total	<u>92,000</u>	<u>-</u>

704 - PEG Access Fund

Materials and Services	23,900	
Contingency	1,100	
Fund Total	<u>25,000</u>	<u>-</u>

715 - County School Trust Fund

Intergovernmental Payments	26,000	
Fund Total	<u>26,000</u>	<u>-</u>

735 - Sheriff Forfeiture Fund

Interfund Transfers	100,000	
Contingency	28,000	
Fund Total	<u>128,000</u>	<u>-</u>

736 - Sheriff Programs Trust Fund

Materials and Services	34,400	
Contingency	50,600	
Fund Total	<u>85,000</u>	<u>-</u>

Total Expendable and Non-Expendable Trust Funds

633,000	<u>-</u>
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Reserve Funds:

410 - Insurance Reserve Fund

Materials and Services	841,000	
Interfund Transfers	37,900	
Contingency	4,100	
Fund Total	<u>883,000</u>	<u>-</u>

415 - Payroll Liability Reserve Fund

Personnel Services	310,000	-
Contingency	10,000	
Fund Total	<u>320,000</u>	<u>-</u>

Reserve Funds - Continued:

425 - Roads and Bridges Reserve Fund

Capital Outlay	1,761,500	
Contingency	120,500	
Fund Total	<u>1,882,000</u>	<u>-</u>

430 - Property Reserve Fund

Capital Outlay	841,000	
Contingency	715,000	
Fund Total	<u>1,556,000</u>	<u>-</u>

435 - Equipment Reserve Fund

Capital Outlay	602,400	
Contingency	436,600	
Fund Total	<u>1,039,000</u>	<u>-</u>

Total Reserve Funds	<u>5,680,000</u>	<u>-</u>
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TOTAL APPROPRIATIONS	<u>67,880,000</u>	<u>283.73</u>
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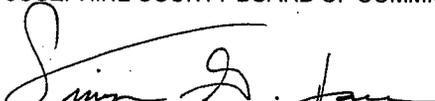
*****Unappropriated Ending Fund Balances:**

PERS Bond Debt Service Fund	481,000	
Adult Jail Facility Debt Service Fund	44,000	
Library Programs Trust Fund	367,400	
Human Service Programs Trust Fund	47,300	
Total Unappropriated Ending Fund Balances	<u>939,700</u>	<u>-</u>

GRAND TOTAL ALL FUNDS	<u>\$ 68,819,700</u>	<u>283.73</u>
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DONE AND DATED this 19th day of June 2013

JOSEPHINE COUNTY BOARD OF COMMISSIONERS



 Simon G. Hare, Chair



 Cheryl Walker, Vice-Chair



 Keith O. Heck, Commissioner

*** Note: Ending Fund Balances are shown for illustrative purposes only. The balances are not intended to be spent and are therefore not appropriated by law.

**BEFORE THE BOARD OF COMMISSIONERS FOR JOSEPHINE COUNTY
STATE OF OREGON**

PROPERTY TAX RESOLUTION

*In the Matter of Levying Ad Valorem)
Property Tax Rates and Bond Levies for) RESOLUTION NO. 2013-037
Josephine County, Oregon for Fiscal Year)
2013-14*

WHEREAS, on June 19, 2013, the Board of County Commissioners, after a duly noticed public hearing, adopted a budget for Josephine County, Oregon, for the Fiscal Year beginning July 1, 2013 and ending June 30, 2014, and,

WHEREAS, on June 19, 2013, the Board of County Commissioners enacted Resolution Number 2013-036 adopting said budget for Josephine County, Oregon, for the Fiscal Year beginning July 1, 2013 and ending June 30, 2014 and the budget required an ad valorem property tax rate on all property in Josephine County. The General Government operations will require a levy in the amount of \$0.5867 per thousand assessed valuation and an Adult Jail Facility Bond Levy in the amount of \$1,030,000.

NOW, THEREFORE, BE IT RESOLVED that the tax rate and bond levy amount, categorized below, for Josephine County be levied on all taxable property in Josephine County for the tax year 2013-14. The tax rates and bond levy amounts follow:

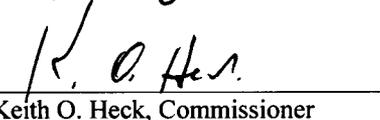
	<u>General Government Limitation</u>	<u>Excluded From Limitation</u>
Levy rate within Josephine County	0.5867 / \$1,000	-
Adult Jail Facility Bond Levy	-	\$ 1,030,000
Totals	<u>0.5867 / \$1,000</u>	<u>\$ 1,030,000</u>

DONE AND DATED this 19th day of June 2013.

JOSEPHINE COUNTY
BOARD OF COUNTY COMMISSIONERS


Simon G. Hare, Chair


Cherryl Walker, Vice Chair


Keith O. Heck, Commissioner

A public meeting of the **Josephine County Board of Commissioners** will be held on **June 19, 2013** at **9:00 a.m.** in the **Anne G. Basker Auditorium, 604 N.W. Sixth St, Grants Pass, Oregon**. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2012 as approved by the Josephine County Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at Josephine County Board of Commissioner's Office, Room 154, Josephine County Courthouse, between the hours of 8:00 a.m. and 5:00 p.m. (closed 12pm to 1pm). It is also available on the County's website, <http://www.co.josephine.or.us>. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as used the preceding year.

Josephine County Board of County Commissioners

Telephone: 541 - 474 - 5221

Email: bcc@co.josephine.or.us**FINANCIAL SUMMARY - RESOURCES**

TOTAL OF ALL FUNDS	Actual Amounts	Adopted Budget	Approved Budget
	2011-12	This Year 2012-13	Next Year 2013-14
Beginning Fund Balance/Net Working Capital	32,458,344	19,773,700	21,059,390
Fees, Licenses, Permits, Fines, & Other Service Charges	11,808,629	12,362,632	10,891,600
Federal, State & All Other Grants, Gifts, Allocations & Donations	27,143,934	25,446,068	18,757,770
Revenue from Bonds and Other Debt	13,005	11,100	12,000
Interfund Transfers / Internal Service Reimbursements	13,618,009	11,675,100	12,012,556
All Other Resources Except Property Taxes	1,700,045	642,400	762,784
Property Taxes Estimated to be Received - Current Year	4,432,249	4,557,700	4,576,800
Total Resources	91,174,215	74,468,700	68,072,900

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION

Personnel Services	30,540,797	22,857,600	23,276,300
Materials and Services	19,704,052	18,906,500	17,166,500
Capital Outlay	6,111,819	4,981,300	4,139,900
Debt Service	2,304,613	2,275,500	2,240,000
Interfund Transfers	10,682,719	8,834,900	8,513,400
Contingencies	0	15,738,300	11,771,100
Special Payments	352,002	354,300	26,000
Unappropriated Ending Balance and Reserved for Future Expenditure	21,478,213	520,300	939,700
Total Requirements	91,174,215	74,468,700	68,072,900

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM *

Name of Organizational Unit or Program FTE for that unit or program	Total Requirements for each Organizational Unit or Program Full Time Equivalent Employees for each organizational unit or program		
General Fund - County Assessor	1,183,149	1,151,700	1,136,600
FTE	17.80	14.85	14.55
General Fund - County Treasurer	491,658	467,600	437,700
FTE	5.00	4.50	4.00
General Fund - County Clerk	578,765	567,200	567,200
FTE	5.50	5.00	5.00
General Fund - County Surveyor	59,499	58,500	60,300
FTE	1.35	0.83	0.82
General Fund - Planning	490,107	631,900	466,900
FTE	6.00	5.00	4.60
General Fund - Forestry	755,745	817,400	972,600
FTE	10.00	8.80	8.80
General Fund - General Government	No FTE	0	247,000
General Fund - Emergency Management	FTE	0	173,300
FTE	0.00	1.00	1.00
General Fund - Court Facilities	No FTE	0	245,600
General Fund - Veterans Service	FTE	0	158,500
FTE	0.00	0.00	2.25
General Fund - Non-Departmental	No FTE	6,326,374	5,709,500
Public Safety - Sheriff	FTE	11,406,670	5,521,900
FTE	98.25	40.63	37.80
Public Safety - District Attorney	FTE	1,933,409	1,542,100
FTE	23.30	17.75	18.25
Public Safety - Juvenile Justice	FTE	2,131,925	952,700
FTE	29.13	8.60	7.10
Public Safety Fund - Non-Departmental	No FTE	5,429,422	4,956,400
Adult Corrections Fund	FTE	3,594,214	3,645,900
FTE	28.00	27.00	24.00
Public Works Fund	FTE	12,502,388	10,214,100
FTE	63.30	54.10	51.65
Mental Health Fund	FTE	4,656,993	4,522,000
FTE	3.95	2.45	2.00
Public Health Fund	FTE	2,800,744	2,642,900
FTE	28.82	23.43	20.80
Internal Service Fund - Board of County Commissioners	FTE	444,796	470,300
FTE	5.50	6.00	6.00
Internal Service Fund - Finance	FTE	489,025	542,200
FTE	5.00	5.00	5.00
Internal Service Fund - Human Resources	FTE	290,046	307,900
FTE	3.00	3.00	3.00
Internal Service Fund - Property Management	FTE	39,846	51,500
FTE	0.60	0.60	0.00
Internal Service Fund - Information Technology	FTE	844,079	833,600
FTE	8.00	7.00	7.00
Internal Service Fund - Communications	FTE	225,882	222,000
FTE	2.00	2.00	2.00

Internal Service Fund - Geographic Information Systems		107,524	90,000	143,000
FTE		1.00	0.50	0.00
Internal Service Fund - Legal Counsel		409,137	391,200	420,000
FTE		3.90	3.45	3.70
Internal Service Fund - Law Library		219,647	202,500	144,000
FTE		0.60	1.05	0.80
Internal Service Fund - General Government	No FTE	410,399	0	0
Internal Service Fund - Non Departmental	No FTE	435,559	256,900	432,000
County Buildings & Fleet Fund - Building Operations & Maint.		1,708,397	1,806,100	1,958,300
FTE		15.00	14.00	15.00
County Buildings & Fleet Fund - County Fleet		815,063	725,200	716,300
FTE		3.50	2.65	2.65
County Buildings & Fleet Fund - Non Departmental	No FTE	914,996	618,000	525,400
Public Works Special Programs Fund	No FTE	190,685	180,900	165,000
Grant Projects Fund (Includes Veterans Services 11-12 & 12-13)		4,907,096	3,573,200	2,277,000
FTE		2.25	2.25	0.00
DA Forfeiture Fund	No FTE	279,480	227,500	127,700
Fairgrounds Fund		1,212,921	1,128,500	626,000
FTE		4.60	4.00	2.30
County Clerk Records Fund	No FTE	131,502	96,500	72,000
Public Land Corner Preservation Fund		151,500	161,800	157,000
FTE		2.37	2.13	1.86
Transit Fund		1,471,211	1,334,700	1,382,000
FTE		17.00	15.80	15.00
Juvenile Justice Special Programs Fund		280,429	214,200	163,000
FTE		2.85	2.75	1.50
DA Special Programs Fund		205,030	210,300	220,000
FTE		0.20	0.25	0.25
Commission on Children and Families Fund		458,764	385,700	15,000
FTE		1.55	1.55	0.00
Parks Fund		1,086,835	965,000	1,088,000
FTE		6.00	6.00	6.00
Building and Safety Fund		2,132,114	1,799,700	1,596,000
FTE		6.00	5.50	4.50
Court Facilities and Security Fund	No FTE	314,281	315,600	88,000
County Bridge Construction Fund	No FTE	2,779,110	500,000	200,000
Jail Commissary Fund	No FTE	202,760	85,000	116,000
Airports Fund		1,579,928	2,113,500	1,631,000
FTE		2.27	2.50	2.50
PERS Bond Debt Service Fund	No FTE	1,175,136	1,223,100	1,610,000
Adult Jail Facility Fund - Debt Service	No FTE	1,123,516	1,097,000	1,095,000
Library Programs Trust Fund	No FTE	671,345	636,600	644,000
Human Service Programs Trust Fund	No FTE	136,205	137,100	139,000
PEG Access Fund	No FTE	63,157	39,100	25,000
County School Trust Fund	No FTE	352,094	354,800	26,000
911 Excise Tax Fund	No FTE	0	250,000	0
Sheriff Forfeiture Fund	No FTE	250,026	160,100	128,000
Sheriff Programs Trust Fund	No FTE	108,373	122,600	85,000
Insurance Reserve Fund	No FTE	1,672,761	1,030,000	883,000
Payroll Liability Reserve Fund	No FTE	1,094,913	335,600	271,000
Roads and Bridges Reserve Fund	No FTE	1,553,853	1,079,500	1,882,000
Property Reserve Fund	No FTE	1,916,249	3,060,600	1,556,000
Equipment Reserve Fund	No FTE	1,977,483	1,311,000	1,014,000
Total Requirements		91,174,215	74,468,700	68,072,900
Total FTE		413.59	301.92	281.68

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

Overall the proposed budget shows a decrease of approximately nine percent (9%) from FY 2012-13 and in Public Safety Fund it is a twenty-seven percent (27%) reduction due to loss of carryover funds. This budget includes a proposed reduction of full-time equivalent positions (FTE) of nearly thirteen and a quarter (13.24) and seven (7) fill-in FTE. Fill in FTE are not to be shown as FTE due to union contracts and has been removed from 13-14 budget. Public Safety (Sheriff and Juvenile Justice) reduced two and a third (2.35) positions overall and other County departments reduced almost eleven (10.89) positions. As part of the SRS 2008 bailout, Congress included monies for O&C Counties through 2011 with one extension allocated in 2012 (35% of final 40% 2011 payment). Payments for general government purposes had been dedicated to the Public Safety Fund. Public Works and Title III projects were also funded for the same time period. Currently, no new revenue sources have been identified or approved by the citizens to replace the SRS 2008/2012 payments for FY 2013-14. The reductions to the other County departments is mostly due to reduced federal, state grants and the County not filling vacant positions. Josephine County requires that the majority of County programs be self sustaining through fees, grants, state contracts, gas tax dollars, and other revenue sources that DO NOT rely on property taxes or General Fund support. Monies that are for dedicated purposes are required to be shown as individual funds in the budget.

PROPERTY TAX LEVIES

	Rate or Amount Approved	Rate or Amount Approved	Rate or Amount Approved
Permanent Rate Levy (rate limit \$0.5867 per \$1000.)	\$0.5867	\$0.5867	\$0.5867
Levy For Bonded Debt or Obligations	\$1,030,000	\$1,050,000	\$1,050,000

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT	Estimated Debt Outstanding on July 1.	Estimated Debt Authorized, But Not Incurred on July 1
Other Bonds - Adult Jail Bond	\$4,680,000	
Other Bonds - PERS Bond	\$9,858,145	
Other Borrowings	\$237,785	
Total	\$14,775,930	

Grants Pass
Daily Courier

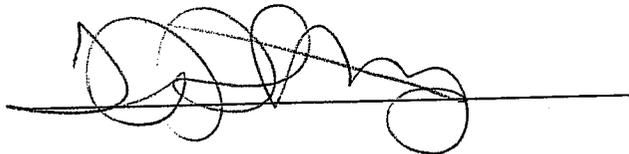
P.O. Box 1468, 409 S.E. 7th Street • Grants Pass, Oregon 97528

AFFIDAVIT OF PUBLICATION

State of Oregon)
County of Josephine) ss.

I, Tamara Stuebing, being first duly sworn, depose and say that I am the manager of Courier Publishing Co., printer of the Grants Pass Daily Courier, a newspaper of general circulation, as defined by ORS 193.010 and 193.020; printed and published at Grants Pass, in the aforesaid county and state; that the LEGAL NOTICE, a printed copy of which is herein enclosed, was published in the entire issue of said paper, for one insertion, on the following date:

June 11, 2013.



Subscribed and sworn to before me this
eleventh day of June, 2013.



Notary Public of Oregon

My commission expires the thirteenth day of
April, 2015.

296531



**JOSEPHINE COUNTY
5520 Program Report (SB 916)**

PROGRAM

	Expenditures				Revenue				Total
	Total Expenditures	General Resources	Other Funds	Lottery Funds	State Funds	Direct Federal Funds			
Assessment & Tax									
ADOPTED BUDGET 2013-14	1,574,300	1,164,900	-	-	409,400	-	-	-	1,574,300
ADOPTED BUDGET 2012-13	1,634,300	1,228,700	-	-	405,600	-	-	-	1,634,300
ACTUAL 2011-12	1,796,907	1,394,901	-	-	402,006	-	-	-	1,796,907
ACTUAL 2010-11	1,777,336	1,358,631	-	-	418,705	-	-	-	1,777,336
ACTUAL 2009-10	1,685,697	1,262,441	-	-	423,256	-	-	-	1,685,697
ACTUAL 2008-09	1,697,791	1,200,545	-	-	497,246	-	-	-	1,697,791
District Attorney									
ADOPTED BUDGET 2013-14	1,915,000	1,498,230	-	-	416,770	-	-	-	1,915,000
ADOPTED BUDGET 2012-13	1,574,900	1,170,600	-	-	404,300	-	-	-	1,574,900
ACTUAL 2011-12	2,002,934	1,586,766	-	-	416,168	-	-	-	2,002,934
ACTUAL 2010-11	2,031,180	1,613,315	-	-	417,865	-	-	-	2,031,180
ACTUAL 2009-10	1,829,276	1,399,330	-	-	429,946	-	-	-	1,829,276
ACTUAL 2008-09	1,731,101	1,308,154	-	-	422,947	-	-	-	1,731,101
Public Health									
ADOPTED BUDGET 2013-14	2,473,000	230,000	1,276,800	-	933,700	32,500	-	-	2,473,000
ADOPTED BUDGET 2012-13	2,542,900	130,000	1,374,500	-	1,038,400	-	-	-	2,542,900
ACTUAL 2011-12	3,027,802	468,685	1,508,604	-	1,043,380	7,133	-	-	3,027,802
ACTUAL 2010-11	3,074,373	444,000	1,471,178	-	1,132,580	26,615	-	-	3,074,373
ACTUAL 2009-10	2,901,566	45,000	1,629,531	-	1,181,453	45,582	-	-	2,901,566
ACTUAL 2008-09	2,911,819	30,000	1,892,075	-	955,125	34,619	-	-	2,911,819
Juvenile Justice									
ADOPTED BUDGET 2013-14	1,169,500	928,200	-	-	241,300	-	-	-	1,169,500
ADOPTED BUDGET 2012-13	1,123,700	870,200	-	-	253,500	-	-	-	1,123,700
ACTUAL 2011-12	2,387,694	1,710,811	27,966	-	635,555	13,362	-	-	2,387,694
ACTUAL 2010-11	2,165,425	1,369,282	28,620	-	739,949	29,574	-	-	2,165,425
ACTUAL 2009-10	2,833,444	1,901,867	31,235	-	883,529	16,813	-	-	2,833,444
ACTUAL 2008-09	2,595,076	1,645,208	34,385	-	915,483	2,595,076	-	-	2,595,076
Mental Health									
ADOPTED BUDGET 2013-14	4,759,000	-	406,700	-	4,352,300	-	-	-	4,759,000
ADOPTED BUDGET 2012-13	4,522,000	-	374,500	-	4,147,500	-	-	-	4,522,000
ACTUAL 2011-12	4,359,610	-	160,234	-	4,199,376	-	-	-	4,359,610
ACTUAL 2010-11	4,295,220	-	156,303	-	4,115,665	23,252	-	-	4,295,220
ACTUAL 2009-10	3,649,734	-	256,408	-	2,987,651	405,675	-	-	3,649,734
ACTUAL 2008-09	3,864,927	-	439,167	-	2,905,266	520,494	-	-	3,864,927
Veterans									
ADOPTED BUDGET 2013-14	158,500	75,100	25,900	-	57,500	-	-	-	158,500
ADOPTED BUDGET 2012-13	159,900	86,700	15,700	-	57,500	-	-	-	159,900
ACTUAL 2011-12	129,582	86,700	(12,240)	-	55,122	-	-	-	129,582
ACTUAL 2010-11	121,220	72,000	(18,690)	-	67,910	-	-	-	121,220
ACTUAL 2009-10	110,045	22,300	30,768	-	56,977	-	-	-	110,045
ACTUAL 2008-09	101,855	21,400	23,410	-	57,045	-	-	-	101,855
Economic Development									
ADOPTED BUDGET 2013-14	385,000	-	-	-	385,000	-	-	-	385,000
ADOPTED BUDGET 2012-13	375,000	-	-	-	375,000	-	-	-	375,000
ACTUAL 2011-12	397,041	-	-	-	397,041	-	-	-	397,041
ACTUAL 2010-11	509,312	-	-	-	509,312	-	-	-	509,312
ACTUAL 2009-10	446,352	-	-	-	446,352	-	-	-	446,352
ACTUAL 2008-09	533,582	-	-	-	533,582	-	-	-	533,582

JOSEPHINE COUNTY
5520 Program Report (SB 916)

PROGRAM

	Expenditures					Revenue					Total	
	Total Expenditures	General Resources	Other Funds	Lottery Funds	State Funds	Direct Federal Funds	Total					
Roads & Bridges												
ADOPTED BUDGET 2013-14	8,796,900	-	8,131,400	-	603,500	62,000	8,796,900					
ADOPTED BUDGET 2012-13	8,175,300	-	7,614,500	-	479,600	81,200	8,175,300					
ACTUAL 2011-12	10,445,583	-	8,821,120	-	-	1,624,463	10,445,583					
ACTUAL 2010-11	8,985,132	-	6,112,233	-	1,447,546	1,425,353	8,985,132					
ACTUAL 2009-10	8,233,040	-	6,651,483	-	-	1,581,557	8,233,040					
ACTUAL 2008-09	10,288,973	-	5,099,604	-	3,431,982	1,757,387	10,288,973					
Transit												
ADOPTED BUDGET 2013-14	1,382,000	-	432,700	-	217,000	732,300	1,382,000					
ADOPTED BUDGET 2012-13	1,334,700	-	251,600	-	236,400	846,700	1,334,700					
ACTUAL 2011-12	1,468,203	-	337,074	-	302,360	828,769	1,468,203					
ACTUAL 2010-11	1,144,598	-	309,666	-	105,436	729,496	1,144,598					
ACTUAL 2009-10	1,128,469	-	(16,790)	-	933,995	211,264	1,128,469					
ACTUAL 2008-09	851,878	-	277,246	-	517,290	57,342	851,878					
Adult Corrections												
ADOPTED BUDGET 2013-14	3,594,000	-	1,081,600	-	2,512,400	-	3,594,000					
ADOPTED BUDGET 2012-13	3,645,900	-	1,246,500	-	2,399,400	-	3,645,900					
ACTUAL 2011-12	3,323,291	-	1,005,946	-	2,317,345	-	3,323,291					
ACTUAL 2010-11	3,367,883	-	955,012	-	2,412,871	-	3,367,883					
ACTUAL 2009-10	3,632,594	-	1,046,192	-	2,586,402	-	3,632,594					
ACTUAL 2008-09	3,396,781	-	1,060,152	-	2,325,484	11,145	3,396,781					
Sheriff												
ADOPTED BUDGET 2013-14	5,559,000	5,089,400	-	-	469,600	-	5,559,000					
ADOPTED BUDGET 2012-13	5,143,500	4,519,200	-	-	448,000	176,300	5,143,500					
ACTUAL 2011-12	11,406,670	10,451,618	-	-	675,228	279,824	11,406,670					
ACTUAL 2010-11	11,417,125	10,530,640	-	-	604,395	282,090	11,417,125					
ACTUAL 2009-10	10,283,925	9,659,739	-	-	624,186	-	10,283,925					
ACTUAL 2008-09	9,520,613	9,020,613	-	-	500,000	-	9,520,613					
Commission for Children & Families												
ADOPTED BUDGET 2013-14	15,000	-	15,000	-	-	-	15,000					
ADOPTED BUDGET 2012-13	385,700	-	47,300	-	337,400	1,000	385,700					
ACTUAL 2011-12	417,487	-	35,071	-	381,470	946	417,487					
ACTUAL 2010-11	539,261	-	65,033	-	378,082	96,146	539,261					
ACTUAL 2009-10	578,900	-	12,160	-	427,090	139,650	578,900					
ACTUAL 2008-09	560,721	-	54,601	-	458,046	48,074	560,721					
Parks												
ADOPTED BUDGET 2013-14	1,106,000	-	786,000	20,000	298,000	-	1,106,000					
ADOPTED BUDGET 2012-13	965,000	-	649,000	40,000	276,000	-	965,000					
ACTUAL 2011-12	950,833	-	556,305	40,000	354,528	-	950,833					
ACTUAL 2010-11	989,464	-	589,343	60,000	350,121	-	989,464					
ACTUAL 2009-10	1,076,084	-	727,808	-	348,276	-	1,076,084					
ACTUAL 2008-09	952,000	-	504,227	125,000	322,773	-	952,000					

Introduction



**Josephine County
Budget Message
Fiscal Year 2013-14
May 7, 2013**

As the Budget Officer for Josephine County, I am required by Oregon Budget Law to present to the Budget Committee a balanced budget. This budget message outlines the financial priorities of the County and highlights major changes to the Funds. Although County government and the resulting budget is complex, our goal is to provide as much transparency in government as possible while following Oregon Budget Law.

Based on "Budgeting for Outcomes", the FY 2013-14 budget details Oregon Revised Statute (ORS) mandates, program outcomes, revenue and expenditure line items and personnel for each department within their respective fund. Each Department has detailed how their programs meet the goals set by the Board of Commissioners in FY 2010. Included in the "Introduction" section is a brief history of the actions Josephine County has taken since FY 2005-06 to reduce the cost of government while still attempting to fund essential programs throughout the County.

Overall the proposed budget reduced from approximately \$74 million to \$67 million dollars, a decrease of approximately ten percent (10%) from FY 2012-13. Operating expenditures dropped five percent (5%) overall. With the County's goal of maintaining service levels comparable to FY 2012-13, reserves are being used up. This budget includes an additional proposed reduction of full-time equivalent positions (FTE) of 15.74, which includes 4.85 positions in Public Safety (Sheriff, District Attorney, and Juvenile Justice). These reductions will further impact service levels to the citizens of Josephine County. In the last decade, the County has reduced County government by over 400 positions, including 62 in the Sheriff's Office. Some programs were outsourced to nonprofit agencies while other programs were drastically cut to minimum levels of service.

Josephine County requires that the majority of County programs be self sustaining through fees, grants, state contracts, and other revenue sources that don't rely on property taxes or General Fund support. With the economy continuing to be stagnant and the State's ongoing budget issues, many Departments will be further reducing staff, making it even more difficult to provide minimal services for our citizens. The budget proposal does include requests from the General Fund for Public Health Administration, Solid Waste and the Animal Protection programs. The transfer of two million dollars for Public Safety, again this year, plus an additional \$185,000 for the District Attorney's Office is included. A transfer from solid waste franchise fees for costs associated with the Marlson landfill mediation is also scheduled for the Public Works Special Projects Fund.

As part of the SRS 2012 payments, Congress included monies for O&C Counties through 2013. Payments for general government purposes had been dedicated to the Public Safety Fund.

Public Works and Title III projects were also funded for the same time period. Currently, no new revenue sources have been identified or approved by the citizens to replace funding provided by the SRS 2012 payment for FY 2013-14 and future years.

Changes in Fund Structure

1. Departments made up of elected offices, divisions, and programs that provide similar services and rely on common funding sources remain grouped together in separate funds such as the General Fund and the Public Safety Fund.
2. The General Fund contingency has improved from the \$2.6 million budgeted in FY 2012-13 to \$3.14 million dollars for FY 2013-14. This was partly achieved by reducing the transfer to Public Safety in the last two fiscal budgets by one million dollars. A conservative estimate of three million dollars in contingency is recommended in order to cover operating costs until property tax and other revenues arrive in November.
3. Three programs were added to General Fund in FY 2013-14:
 - a. Veterans Services receives the majority of their funding from General Fund, so it no longer qualified under the guidelines for the Comprehensive Annual Financial Report (CAFR) to be retained in Fund 210, Grant Fund.
 - b. Fund #275, Court Facilities/Security Fund previously included a transfer from General Fund that covered the maintenance and utility costs of the State Court facilities provided by the County as mandated. This year, the operational costs related to the Court facilities were established in its own program in the General Fund. Fund 275 now reflects only the security costs that are partially offset by revenues from court fines. The State Courts contracts with the Sheriff's Office for court security.
 - c. Emergency Management was the third program added. The Board of County Commissioners established a countywide program under the Board, separating it from the Search and Rescue program managed by the Sheriff's Office.
4. Funding for the public safety departments (Sheriff, District Attorney and Juvenile Justice) from Federal general purpose sources has ended. Revenues include a transfer from General Fund of \$2.185 million dollars, carry over monies from the last federal payment and dedicated revenues. The Sheriff's Office also received the last of the ARRA grants in FY 2012-13, reducing revenue an additional \$176,000. An election is scheduled for May 21 that will sustain the criminal justice system but is not included in this budget since it has not been approved by the citizens. With no new funding, the proposed budget reflects an estimated decrease of approximately thirty (30) percent for the public safety programs in the criminal justice system leaving approximately \$450,000 for carryover for FY 2014-

15 compared to \$3.965 million dollars for FY 2013-14. The departments will be requesting additional funding from the Budget Committee to maintain their individual programs.

5. The Public Works Fund's major source of revenue continues to be State Gas Tax dollars. Public Works will also realize loss of revenues related to the ending of funding of the SRS 2012 federal payment. With an additional federal payment of approximately \$980,000 and higher carryover of \$ 716,000 in FY 2012-13, they are proposing a transfer of \$1.7 million dollars to the Roads and Bridges Reserve Fund for capital projects.
6. Funds, such as Fair, Parks and Public Health will continue to be required to be self sustaining from fees, grants or other revenue sources outside of the General Fund. Monies that are for dedicated purposes are required to be shown as individual funds in the budget. The Parks Fund reversed their deficit fund balance in previous years with General Fund support and changes in operations. Public Health is requesting additional General Fund support for administration and to maintain programs. The Fair Fund will require approximately \$350,000 in FY 2012-13 from General Fund to end the year positive.
7. Fund 210, Grant Project Fund is mainly a pass through fund for prior Title III monies from the federal government and Economic Development lottery dollars. With carryover monies available from the original O&C legislation for Title III programs, the County has enough reserves to continue Search and Rescue, community work crew programs and forest related activities at reduced levels for approximately three more years. The monies available for Title III projects under SRS 2012 have more restrictions and any non-obligated monies have to be returned to the Federal government after September, 2013. Economic Development applications will be requested for projects at the beginning of the fiscal year by the Board of County Commissioners. County Departments that receive economic dollars will receive a reduced rate (Airport, Parks, Fair and Planning).
8. The centralized administrative overhead of the County is in Fund 401, Internal Service Fund. The Board of County Commissioners maintained the current charge of 10%. The percentage allocation is applied to the personal service and material & services budgets of the operating funds (excluding capital transfers and pass through monies). With the consistent application of the methodology, the County is able to charge the administrative fee to federal and state grants and contracts.
9. Fund 402 includes programs for maintenance and replacement of County facilities (BOM) and fleet within County departments. Departments are directly charged for services based on usage. BOM charges were increased from 57cents to 60 cents per square foot, with depreciation transfers to Property Reserve kept at the decreased rate of 2.5 cents.

10. Property sales and capital expenditures for facilities are shown under the Property Reserve Fund. This budget includes grant projects and other capital projects funded by a portion of the rental charge to departments for depreciation. The Equipment Reserve Fund receives revenues as direct transfers from Funds that require capital purchases of \$5,000 or more. Fleet depreciation for vehicle replacement will not be collected this year from user departments, reflecting no transfer to Equipment Reserve.
11. The Personnel section includes the Organizational chart with the proposed positions county wide. A comparison of FTE by Department between FY 2012-13 and FY 2013-14 is also included. Salary tables reflect the current union contracts with AFSCME, SEIU/OPEU and the Sheriff's Association that will expire June 30, 2015. These union contracts include openers for wages and benefits that will be bargained in FY 2013-14. FOPPO is currently being bargained.

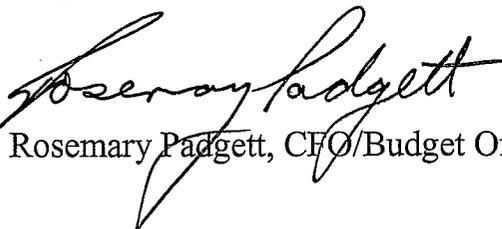
Conclusion

Today I am presenting a balanced budget – Josephine County will live within its' means as required by Oregon Budget Law. Because this budget contains no proposed funding from federal timber payments or citizen approved levies, you will see additional budget reductions throughout the Budget Book. The proposed Budget shows the continuing impacts of reduced service levels to programs, both in dollars and positions (FTE's) budgeted. The Public Safety Fund, which relied on General Fund transfers and SRS 2012 federal monies, will be facing major reductions in FY 2014-15 unless the Criminal Justice Systems levy is successful in May. Even if the levy passes, Josephine County and its citizens will need to continue to work together on a plan for sustainable long term funding for the criminal justice system.

Today is the first opportunity for the Budget Committee to deliberate on the proposed budget and to hear from the citizens of the County. Additional opportunities in the next few weeks will be available for our citizens to voice their thoughts on what services Josephine County should provide in FY 2013-14

Unlike some of our neighboring counties who are looking at program failures countywide, Josephine County is able to maintain essential services in most programs, although at reduced levels, because of policies put in place by the Board of County Commissioners in the last few years. We are facing challenges, especially in the criminal justice system, but the County will still be in business in FY 2013-14.

Respectfully submitted,



Rosemary Padgett, CFO/Budget Officer.

Josephine County Budget Process

▶ Oregon Budget Law & County Process

- *Appoint Budget Officer*
- *Establish Calendar*
- *Budget Directives*
- *Departments develop Proposed Budget*
- *Finance consolidates into Funds*
- *Departments meet with BCC Liaisons/CFO*
- *Meetings with BCC (open to Public)*
- *Present balanced budget to Budget Committee*
- *Budget Committee meets in public session*
- *Publish approved Budget Committee Budget*
- *Hold Public Hearing and Adopt budget with appropriation resolution*
- *Certify Tax*

▶ Budget Calendar 2013-14

- *April 1: Budget Workshop - Budget Committee (3 to 5 p.m.)*
- *March 29, Friday: Completed Budgets to Finance*
- *April 8, Week of: BCC review with Finance and Individual Dept.*
- *May 7, 14, 21, 28, Tuesday: Budget Committee Meeting, 4 to 6pm (Others meetings may be added)*
- *June 19th, Wednesday: Hold Budget Hearing and Adopt Budget & Certify Tax*
- *By July 15th: LB-50 Property Tax Form to County Assessor*

Josephine Approved Budget Goals

- 1) Encourage public involvement, through community outreach, in identifying service requirements and programs to be provided by Josephine County.
- 2) Provide sustainable funding for all mandated and essential County government programs for the next ten years.
- 3) Provide services in a transparent , open and efficient manner to all the citizens of Josephine County
- 4) Ensure cost effective achievement of services to the County’s citizens by providing an environment that fosters a highly qualified and professional workforce.

*Departments are to explain in their budget submissions how their budget(s) meet these goals.

The County Process – Budget Overview

Josephine County uses budgeting for outcomes model.

- ▶ Budgeting for Outcomes is:
 - A departure from the traditional budgeting model of using last year as a base, adding inflation, and then cutting the result to balance the budget.
 - A type of zero-based budgeting (programs versus historical).
 - A top-to-bottom review of everything from citizens’ perspectives and priorities, rather than a department or government perspective.
 - A way of establishing program priorities and allocating resources when revenues are limited.
 - A better tool for elected officials to set the direction of the County and choose the services it will provide.
- ▶ Budgeting for Outcomes focuses on:
 - Setting the price of government
 - Setting the priorities of government
 - Setting the price of each priority
 - The “keeps”, not the cuts.

- ▶ Budgeting for Outcomes asks Four Basic Questions:
 - How much revenue will we have: What price of government will we charge the citizens?
 - What outcomes (results) matter most to our citizens?
 - How much should we spend to achieve each outcome?
 - How can we “best” deliver each outcome that citizens expect?
- ▶ Budgeting for Outcomes – County Level:
 - Josephine County looks at programs provided by each department and the level to which each should be funded, rather than looking at expenditure categories and line items as in the past.
 - If funding is reduced or lost, priorities will help the County determine how best to adjust service levels and choose which programs to keep.

Budget Overview

- ▶ Funds grouped by CAFR Designation
 - Operational funds
 - General Fund – (Assessor, Treasurer, Clerk, Surveyor, Planning, Forestry)
 - Public Safety Fund – (Sheriff, District Attorney, Juvenile Justice)
 - Public Works Fund
 - Reserve funds
 - Property (land and buildings)
 - Equipment (capital)
 - Roads & Bridges (PW)
 - Special Revenue funds
 - Fairgrounds
 - Building Safety
 - Parks
 - Multiple
- ▶ Fund Structure
 - Revenues, transfers, & ISF Indirect charges at Fund level vs. Dept level
 - Expenditures (example)

• Fund	ex: Public Safety
• Office/Division	ex: Office of Sheriff
• Program	ex: Adult Jail
• GL Code	ex: Operating Supplies

▶ Internal Service Funds:

- Indirect Fixed Costs – at Fund Level
- Direct Fixed Costs – shown as internal vendors and expensed directly to departments (Building O&M, Fleet, and Insurance)

ISF Departments

- Board of County Commissioners
- Communications
- Finance
- GIS
- Human Resources
- Information Technology
- Legal
- Property Management

Internal Vendors

- Building Operations & Maintenance
- County Fleet
- Insurance

ISF Methodology

- Step 1 – Calculate ISF amount by taking ISF Budgets less revenue offsets. BCC sets ISF rate as percentage (currently 10%).
- Step 2 – Allocate ISF amount proportionally to Operating Funds based on Personal Service and Materials and Service budget (excluding Capital and pass-through payments).

Internal Vendors (Cost Methodology)

▶ BOM – all costs based on square footage (currently .6032 cents/sq. ft.):

- Utilities
- Repairs & Maintenance
- Custodial
- Landscaping
- Depreciation (currently 2.5 cents)

▶ County Fleet -

- Operation & Maintenance – rate based (Gas is actual cost)
- Purchase/Replacement – rate based

Budget Directives/Guidelines

- ▶ Based on Local Budget Law and Budgeting for Outcomes
 - Status Quo budget required for FY 2013-14
 - Revenue projections with support for inclusion at Fund level
 - Expenditures – Department level (Departments: Offices, Divisions, Programs)
 - Reported at Service Levels - Mandatory and/or self supporting
 - Source of Revenue – document additions or reductions
 - Narratives describing program and relation to County goals
 - Funds supported by dedicated and/or outside sources need to balance revenues with expenditures
 - Personal Services Budget – prepared by Finance
 - Based on current payroll (February 2013)
 - Allocate at Department level
 - Vacant and/or new positions require justification paper
 - Capital Outlay
 - Limited to \$5,000 or above, requires justification paper
 - 5 Year Projection (County Charter requirement)
 - Expensed to related Reserve Fund (may require transfer from operating)
 - Transfers between Funds (at fund level)
 - Debt Service (at fund level)

Budget Directives/Guidelines (additional 2013-14 Specific)

- ▶ General Fund Reserve (Contingency) minimum of \$3 million dollars. Need to rebuild reserves.
- ▶ Transfer to Public Safety from General Funds in the amount of \$2 million dollars.
- ▶ No Fund Budget. Levy approved budget needs prepared.
- ▶ Public Safety Fund budgets and FTE requirements should not exceed projections for FY 13-14. Dollar limits will be provided to departments based on FY 12-13 percentage allocation.

Budget Changes after Adoption

- ▶ Josephine County follows Oregon Budget Law processes regarding changes to the adopted budget.
- ▶ When the budget was adopted by the governing body (BCC); it set the legal expenditure limitations by appropriation. These limitations are detailed in the appropriation resolution.
- ▶ Appropriations may be increased or decreased, transferred from one appropriation category to another, or new appropriation categories created. The method used to amend the budget is determined by the budgetary change needed.
 - If the change involves a new fund or a new appropriation category, a **supplemental budget** is usually required.
 - *The governing body may adopt a supplemental budget at a regular public meeting if prior notice is given and the expenditures in the supplemental budget are 10 percent or **less** than of the budget fund being adjusted. If the expenditures are more, the governing body must publish the supplemental budget and hold a special hearing.*
 - If the change is a transfer of appropriation authority (and the corresponding resources) from one fund to another, or within the same fund, then a **resolution** transfer is allowed.
 - *A resolution may be adopted by the governing body and noticed to public similar to regular board meetings.*
 - In some cases (like Bond proceeds), the change falls within an **exception** to the Local Budget Law and the governing body may appropriate expenditures with no budget amendment required.

More information on the detailed process of a supplemental budget, resolution amending the budget and budget amendment exceptions can be found in the Oregon Department of Revenue “Local Budgeting Manual” on their website at http://cms.oregon.gov/dor/PTD/pages/ptd_localbudpubs.aspx.

Timber Harvest Revenue and National Forests- History

Timber Harvest Revenue to Counties goes back more than a century. In 1893, President Harrison created Forest Reserves which were expanded by President Cleveland in 1897. Then, in 1908, President Theodore Roosevelt created the National Forests. Also in 1908, President Roosevelt signed an agreement that recognized the fiscal constraint to counties by lack of taxation on this federally claimed land and enacted federal payments to counties as well as a share of timber harvests from these lands.

The revenue from the National Forest harvesting went to supporting county road funds and eventually also school funds. However, between 1970 and 1993, policies changed. In 1976, the National Forest Management Act of 1976 was passed. In the 1990's, the cutting of old growth trees began to conflict with the Clean Water Act, the National Environmental Policy Act and the Endangered Species Act. And in 1990 the Spotted Owl was put on the endangered species list, and it had the effect of sharply decreasing the ability to harvest timber from National Forests, thereby decreasing the revenue counties were receiving. From 1993 to present, there has been continuing decreases in timber harvests and reforms to Forest Service Planning.

Beginning in 1993 Congress recognized that revenues were declining and devised a payments program not based on harvest. This plan was expressed first as the Omnibus Reconciliation Act of 1993 (OBRA), providing an alternative annual safety net payment which was replaced by the Secure Rural Schools and Community Self-Determination Act of 2000 (SRS). A one-year extension of the SRS expired in September 2007 and had not been renewed by Congress despite efforts by the Oregon delegation and others by July 1, 2008.

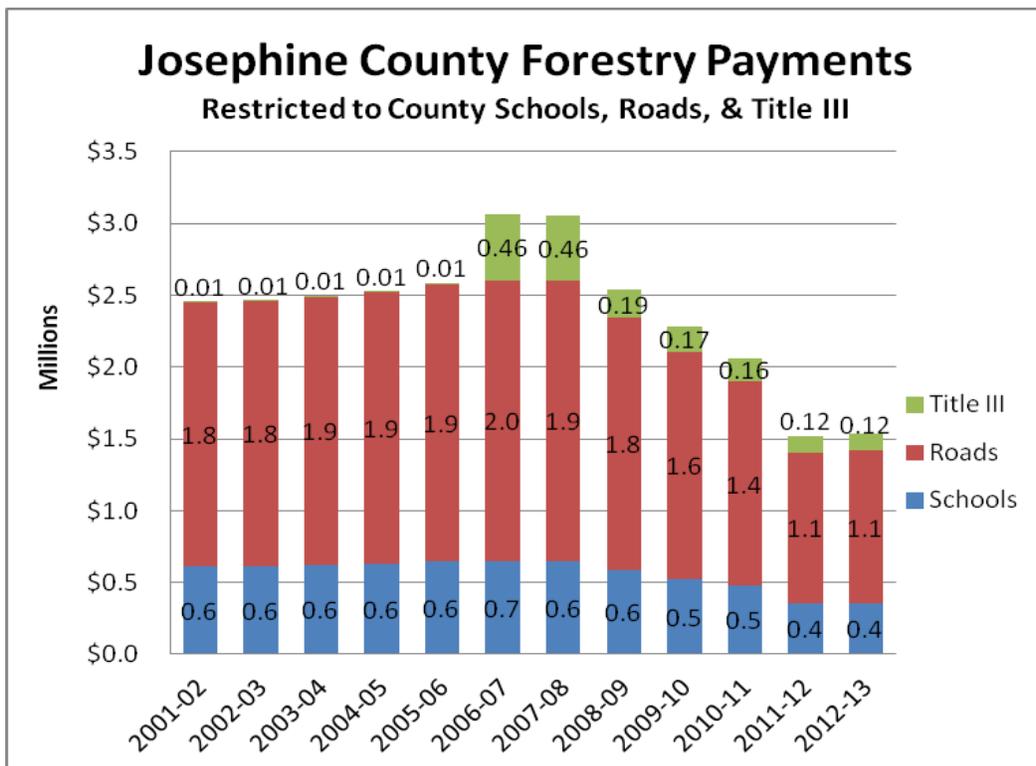
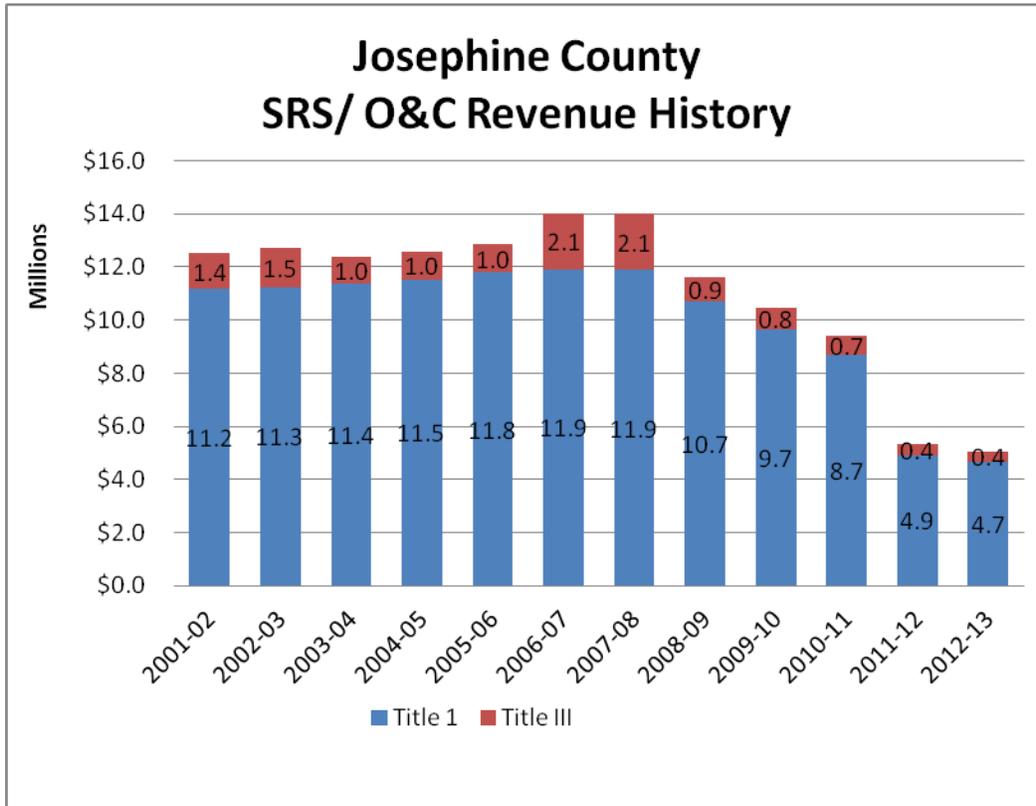
Then on October 3, 2008, Congress passed the Emergency Economic Stabilization Act and the President signed the four-year continuation and phase-out of the payments. This had a four year payment reduction with the final year being 40% of the original payments.

Recently, the Transportation Act of 2012, signed by President Obama, has included a one-time payment to counties but only a percent of the final 40% payment will be paid out. This extension amounted to roughly \$4.7 million for Josephine County in discretionary funds that the county budgeted for public safety.

O&C Lands - Bureau of Land Management

In addition to the National Forest system, in 1916 the Federal Government reclaimed 2.8 million acres in Oregon that had originally been designated for a railroad. The lands, now known as 'O&C', are managed by the Bureau of Land Management. In 1926, the Stanfield Act provided that the counties also receive a share of the revenue from the timber harvests occurring on the O&C lands. Timber harvest has also dramatically decreased on the O&C lands, for the same reasons it has decreased in the National Forests.

Timber/SRS/O&C Revenue History to Josephine County

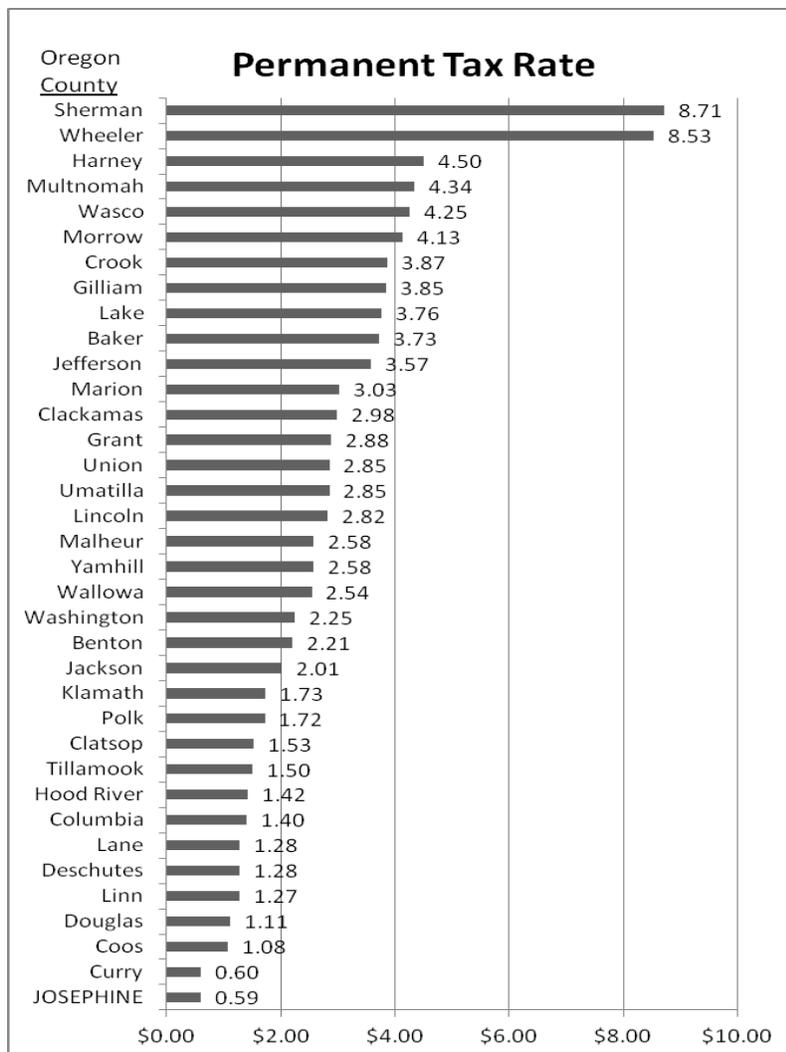


Local Property Tax Revenue Limitations

Property taxes are collected by local governments to support schools, roads, police and fire protection, and other services. Oregon's property tax system is uniquely limited by two voter-passed constitutional amendments; Measures 5 and 50. Measure 5, approved in 1990, created a permanent limitation on property taxes of \$10 dollars per \$1,000 of real market value for general government services, and \$5 dollars per \$1,000 of real market value for education services. If the tax extended exceeds Measure 5 limits then tax compression occurs. Measure 50, approved in 1997, and assigned a permanent rate to each taxing district that cannot be raised without statewide-voter approval. For 1997 the assessed value of the property is the real market value or 90% of the 1995 assessed value, whichever is lower. The assessed value of properties can only increase 3% annually. If the property has changed since 1995, increased values are calculated in comparison to the values of similar property that existed in 1995. General obligation bonds are not limited by Measure 5 limits, but local option levies, GAP bonds, and urban renewal levies are.

The permanent tax rate for Josephine County was set at \$0.5867 per \$1,000 of assessed value. This rate had the assumption the O&C Federal payments would continue. According to the Assessor's office, Josephine County's taxable value was \$6.26 million for 2012 and with a tax rate of .5867 cents multiplier it raises under \$4 million for county services or less than the taxable value. The county adopts with

expenditures close to \$65 million and in 2013-14 at \$47.5 million. Illustrating the County receives most its revenues from other sources to operate its programs.



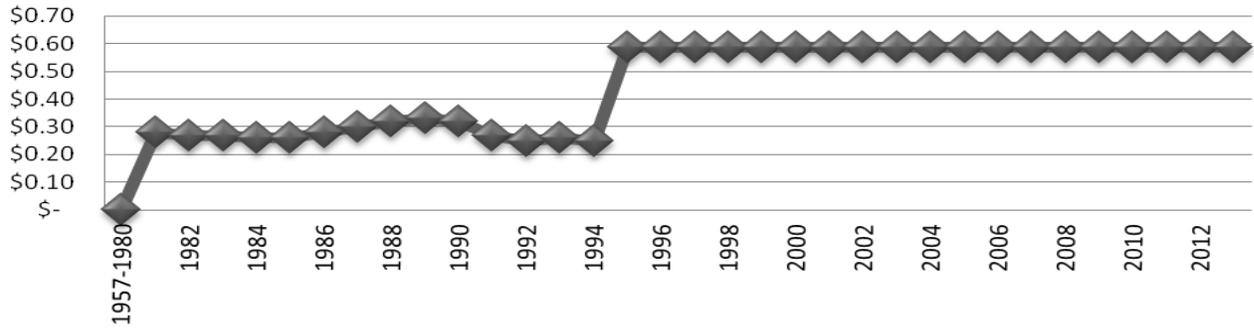
Permanent Rates Analysis

2 counties under \$1.00 ranges
 14 counties between \$1.00 & \$2.50
 10 counties between \$2.51 & \$3.57
 8 counties between \$3.58 & \$4.50
 2 counties between \$8.50 & \$9.00
 *average (minus highest 2) is \$2.47

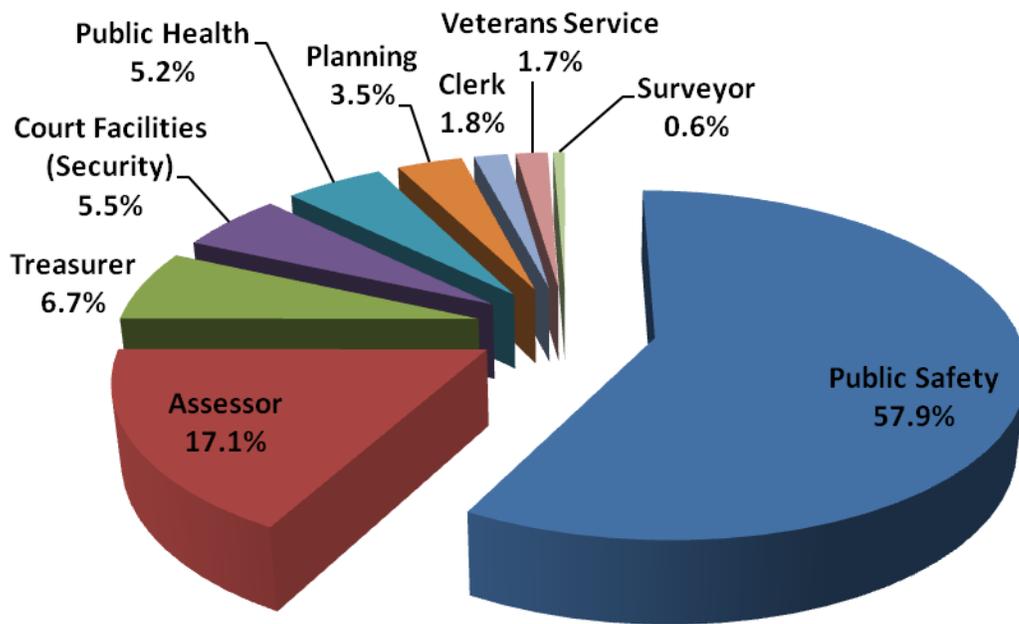
Comparable Counties to Josephine based on population

Benton - rate \$2.21
 Coos - rate \$1.08
 Douglas - rate \$1.11
 Klamath - rate \$1.73
 Linn - rate \$1.27
 Polk - rate 1.72
 Umatilla - rate \$2.85
 Yamhill - rate \$2.58
 average rate above of \$1.82

Josephine County Tax Rate History (excluding bonds - note permanent rate set 1995)



Josephine County Property Taxes Where your 58c is spent



- Josephine County’s permanent rate is 0.5867 per \$1,000 of assessed value.
- The money raised by the property taxes pay for the services shown in above graph.
- The costs of services above net \$4.4 million and tax revenue net \$3.7 million, requiring the above data to be a percentage to show the closest representation of the expenditures.
- These figures are based on the Josephine County’s 2013-14 Adopted Budget.

JOSEPHINE COUNTY PUBLIC SAFETY/LIBRARY ELECTION HISTORY

Year	Cost per \$1,000	Intent	Result
Nov-98	bond	17-67 \$13,940,000 Build a New Adult Jail Facility Bond Levy	54% YES, 46% NO
Nov-98	\$0.98	17-68 Jail Operation Serial Levy - 3 Year (\$8,584,017 levy ~ .98c)	47% YES, 53% NO
Nov-98	\$0.13	17-66 Library System Levy - 4 Year	63% YES, 37% NO
May-00	\$1.76	17-73 Community Health & Safety Levy - 3 Year	39% YES, 61% NO
Sep-00		17-75 DA Levy \$369,675 - 1 Year	50.4% YES, 49.6% NO
Sep-00		17-76 Sheriff Levy \$1,964,000 - 1 Year	59% YES, 41% NO
Nov-04	\$0.34	17-04 Jail Operations Levy - 4 Year	36% YES, 59% NO, 5% under votes
Nov-06	\$0.55	17-16 Josephine County Library District	43% YES, 57% NO
May-07	\$2.49	17-19 Criminal Justice Levy	38% YES, 62% NO
Nov-08	\$0.99	17-25 Law Enforcement District #1, (jail, court, emergency planning, search & rescue, mandated srvc)	40% YES, 60% NO
Nov-08	\$1.09	17-26 Law Enforcement District #2, (rural patrol, investigation, traffic, other police services)	34% YES, 66% NO
May-12	\$1.99	17-43 Criminal Justice Levy	43% YES, 57% NO
May-13	\$1.48	17-49 Law Enforcement Levy	49% YES, 51% NO

WHAT HAS JOSEPHINE COUNTY DONE?

FY 2005-06

- 1 Reorganization of County management structure
- 2 Elimination and consolidation of positions and departments
- 3 Reduction of non-union benefits
- 4 Reduction of union benefits as bargained
- 5 Privatized Community Action programs (Transit)

FY 2006-07

- 1 Programs removed from the General Fund (Public Health, Fair, Parks, etc no GF monies)
- 2 Service Level 1 established: Majority of county programs became self sustaining through fees, grants, other revenues
- 3 Public Safety Fund established (Sheriff, DA, and Community Justice)
- 4 O&C monies transferred to Public Safety Fund from General Fund
- 5 Mental Health Programs privatized
- 6 Levy defeated for Library District funding of \$0.55 cents per \$1,000
- 7 Capital Property & Equipment Reserve Funds established for major repairs/replacement
- 8 Budget reflected a loss of county staff of 165.97 FTE positions (151.53 FTE is Mental Health)

FY 2007-08

- 1 Library closed, General Fund savings
- 2 Adult Corrections Fund established (moved out of Public Safety)
- 3 Reinstate Community Action (Transit) programs as required by State
- 4 Levy defeated for Public Safety funding in May
- 5 Received one year extension of O&C monies for Public Safety
- 6 Budget Committee allocated 50% of O&C to FY 07-08 spending & rest carryover for 08-09
- 7 General Fund transferred \$4.8 million to Public Safety
- 8 Reduction of 21.81 FTE staff in General, Internal Service, BOM and Public Safety Funds

FY 2008-09

- 1 Reduced transfer to Public Safety from General Fund to be \$3 million
- 2 Hiring freeze in place February 2008, All new proposed positions require justification
- 3 Kept rest of county programs at reduced service level 1, 2007-08 levels
- 4 Regional Hospital Fund closed, transferred to Jefferson Behavioral Health
- 5 Capital Roads & Bridges Reserve Fund established
- 6 Law Enforcement Districts on Nov 2008 ballot defeated
- 7 County refinanced Adult Jail Facility Bond, saving \$965,000

- FY 2009-10**
- 1 Approved Jan 2009 Public Safety 3 Year Plan to utilize federal funding over time
 - 2 Of the \$10.8 million O&C funding received, budgeted to use \$550 thousand
 - 3 Kept rest of county programs at reduced service level 1, 2007-08 levels
 - 4 Assisted Non-Profit Library entity to re-open Libraries with county matching grant
 - 5 Maintained Reserves for future budget years
- FY 2010-11**
- 1 Continued use of Approved Public Safety Plan to utilize federal funding over time
 - 2 Of the \$10.9 million carryover and new deposit of \$8.7 million, \$9 million will be
 - 3 carryovered to 11-12 budget year
 - 4 Budgeted to re-instate Mental Health if required
 - 5 Kept rest of county programs at reduced service level 1, 2007-08 levels
 - 6 Centralized services maintained FY 09-10 levels to keep overhead low
 - 7 County further reduced costs to departments by implementing Insurance Fund and moving away from Self-Insurance
 - 8 Maintained Reserves for future budget years
- FY 2011-12**
- 1 Continued use of Approved Public Safety Plan to utilize federal funding over time
 - 2 Of the \$9 million carryover and new deposit of \$4.8 million, \$2.3 million will be carryovered to 12-13 budget year
 - 3 This budget reflected a loss of county staff of 21.35 FTE positions
 - 4 County settled with AFSCME to not reinstate Mental Health and sustain programs at non profit agencies in community
 - 5 Centralized services reduced 4 positions
 - 6 Maintained Reserves for future budget years
- FY 2012-13**
- 1 Public Safety Plan utilize final carryover resulted in \$3 million for 2012-13 leaving little carryover for 2013-14 budget year
 - 2 Criminal Justice Levy of \$1.99 per \$1,000 assessed value in May 2012 failed
 - 3 Budget committee approved use of \$425,000 federal road dollars to be used for sheriff rural patrol as approved by oregon legislature March 2012
 - 4 This budget reflected a loss of county staff of 118.85 FTE positions
89.18 FTE of this loss can be attributed to the Public Safety Departments
 - 5 Reduced tranfer from General Fund to Public Safety to be \$2 million in order to maintain mandated functions and have sufficient reserves
 - 6 Refinanced County Tax Pension Bonds, saving the county \$1 million over life of bond
 - 7 Reduction of non-union benefits
 - 8 Reduction of union benefits as bargained (unions bargaining are AFSCME, SEIU, Sheriff Assoc)
- FY 2013-14**
- 1 Criminal Justice Levy of \$1.48 per \$1,000 assessed value in May 2013 failed
 - 2 This budget reflected a loss of county staff of 11.19 FTE positions
 - 3 The County ensured sufficient reserves and was able to maintain status quo for this year
 - 4 The Budget Committee approved transfer increases to Sheriff and District Attorney to fund Jail Beds at 100 and have more prosecution support.
 - 5 The County continues to look for programs that can be consolidated.
 - 6 And successfully reorganized the Emergency Management program.
 - 7 The County no longer operates horse racing, CCF, CASA programs resulting in savings.
 - 8 Centralized services maintained the same rate as prior year to keep department costs low.

Financial Summaries



**JOSEPHINE COUNTY
SUMMARY OF BUDGETS
2011-12, 2012-13 and 2013-14**

	2011-12			2012-13			2013-14		
	Full Time Equivalents (FTE)	Adopted Budget Incl. Suppl.	Budgeted Expenditures (1)	Full Time Equivalents (FTE)	Adopted Budget Incl. Suppl.	Budgeted Expenditures (1)	Full Time Equivalents (FTE)	Adopted Budget	Budgeted Expenditures (1)
Major Operating Funds:									
100 General Fund (3)	45.65	\$ 9,728,000	\$ 3,884,800	41.73	\$ 10,341,000	\$ 4,514,000	40.97	\$ 10,567,000	\$ 4,454,400
201 Public Works Fund	63.30	12,645,800	6,442,800	51.25	10,214,100	5,539,800	51.65	11,365,000	5,980,000
240 Public Safety Fund	150.88	20,353,400	16,123,500	65.50	12,973,100	8,084,300	63.55	9,758,000	8,306,500
243 Adult Corrections Fund	28.00	3,730,500	3,172,200	27.00	3,645,900	3,152,200	24.00	3,594,000	2,996,900
250 Mental Health Fund	3.95	4,310,200	4,101,900	2.45	5,022,000	4,888,700	2.00	4,759,000	4,419,500
255 Public Health Fund	28.82	3,198,000	2,945,800	23.43	2,642,900	2,389,100	22.30	2,473,000	2,225,400
Special Revenue Funds:									
202 Public Works Special Programs Fund	-	209,000	91,000	-	180,900	101,500	-	165,000	91,400
210 Grant Projects Fund (3)	2.25	4,894,400	1,838,500	-	3,413,300	970,200	-	2,277,000	470,000
212 DA Forfeiture Fund	-	273,000	50,000	-	227,500	-	-	128,000	-
221 Fairgrounds Fund	4.60	1,293,000	1,210,200	2.80	1,128,500	1,063,400	2.30	626,000	551,100
223 County Clerk Records Fund	-	146,000	86,500	-	96,500	80,000	-	72,000	65,400
224 Public Land Corner Preservation Fund	2.37	182,300	144,900	2.13	161,800	138,000	1.86	157,000	141,600
245 Transit Fund	17.00	1,830,100	1,113,800	14.83	1,334,700	1,045,200	15.00	1,382,000	1,155,000
246 Juvenile Justice Special Programs Fund	2.85	279,400	256,200	2.75	214,200	190,400	1.50	163,000	149,900
248 DA Special Programs Fund	0.20	199,300	49,300	0.25	210,300	51,700	0.25	220,000	58,000
258 Commission for Children & Families Fund	1.55	473,900	401,300	1.35	385,700	367,200	-	15,000	13,600
260 Parks Fund	6.00	930,000	851,300	6.00	965,000	872,900	6.20	1,106,000	951,400
262 Building and Safety Fund	6.00	2,132,600	619,900	5.50	1,799,700	578,700	4.50	1,596,000	538,000
275 Court Security Fund (3)	-	293,200	289,000	-	83,600	55,000	-	88,000	88,000
Enterprise Funds:									
501 Jail Commissary Fund	-	147,500	110,500	-	100,000	60,000	-	116,000	40,000
530 Airports Fund	2.27	2,386,300	2,235,200	2.50	2,113,500	1,844,300	2.50	1,631,000	1,391,100
Internal Service and Internal Vendor Funds:									
401 Internal Services Fund	29.60	3,960,600	3,683,000	28.60	3,368,100	3,111,200	27.50	3,704,000	3,592,800
402 County Buildings and Fleet Fund	18.50	3,768,100	2,866,700	16.65	3,149,300	2,531,300	17.65	3,225,000	2,675,300
410 Insurance Reserve Fund	-	1,240,000	1,201,000	-	1,030,000	986,000	-	883,000	841,000
415 Payroll Liability Reserve Fund	-	1,127,000	1,127,000	-	335,600	325,600	-	320,000	310,000
Capital Project and Capital Reserve Funds:									
303 County Bridge Construction Fund	-	2,910,000	2,910,000	-	500,000	500,000	-	200,000	200,000
425 Roads and Bridges Reserve Fund	-	1,732,600	1,522,700	-	1,079,500	826,500	-	1,882,000	1,761,500
430 Property Reserve Fund	-	2,888,200	978,200	-	3,060,600	1,496,600	-	1,556,000	841,000
435 Equipment Reserve Fund	-	2,357,000	1,799,100	-	1,311,000	883,900	-	1,039,000	602,400
Debt Service Funds:									
610 PERS Bond Debt Service Fund	-	1,115,600	1,115,600	-	1,166,000	1,166,000	-	1,129,000	1,129,000
625 Adult Jail Facility Debt Service Fund	-	1,048,000	1,048,000	-	1,049,000	1,049,000	-	1,051,000	1,051,000
Trust Funds:									
702 Library Programs Trust Fund	-	312,400	288,700	-	269,200	226,600	-	277,000	234,900
703 Human Service Programs Trust Fund	-	84,300	84,300	-	89,800	89,800	-	92,000	92,000
704 PEG Access Fund	-	68,200	68,200	-	39,100	39,100	-	25,000	23,900
715 County School Trust Fund	-	353,000	353,000	-	354,800	354,800	-	26,000	26,000
717 911 Excise Tax Fund	-	250,000	250,000	-	250,000	250,000	-	-	-
735 Sheriff Forfeiture Fund	-	225,000	110,000	-	160,100	60,100	-	128,000	-
736 Sheriff Programs Trust Fund	-	131,000	131,000	-	122,600	122,600	-	85,000	34,400
Total Appropriation	413.59	\$ 93,206,900	\$ 65,535,400	294.92	\$ 74,588,900	\$ 50,005,700	283.73	\$ 67,880,000	\$ 47,482,400
Unappropriated Ending Fund Balances:									
610 PERS Bond Debt Service Fund	-	54,900	-	-	57,100	-	-	481,000	-
625 Adult Jail Facility Debt Service Fund	-	88,200	-	-	48,000	-	-	44,000	-
702 Library Programs Trust Fund	-	305,600	-	-	367,400	-	-	367,400	-
703 Human Service Programs Trust Fund	-	47,300	-	-	47,300	-	-	47,300	-
715 County School Trust Fund	-	500	-	-	500	-	-	939,700	-
Total Ending Fund Balances	-	496,500	-	-	520,300	-	-	939,700	-
Total Budget	413.59	\$ 93,703,400	\$ 65,535,400	294.92	\$ 75,109,200	\$ 50,005,700	283.73	\$ 68,819,700	\$ 47,482,400

(2) without Fill-In FTE & Partial year FTE

(1) Excludes budget amounts for Interfund Transfers, Contingency and Ending Fund Balances to better show operating expenditures.
(2) Adopted Budget 2012-13 officially had 294.74 FTE, supplemental added 7.18 FTE, removed fill in/temp fle per contracts of 7 FTE, total 294.92 FTE
(3) Veterans Office budget (within Grant Fund) and Court Security BOM costs moved to General Fund 2013-14, 2012-13 shows this change also for better comparison.

**JOSEPHINE COUNTY
SUMMARY COMPARISON OF BUDGETS
2012-13 and 2013-14**

	2012-13			2013-14			COMPARISON 2012-13 TO 2013-14 BUDGET				
	Full Time Equivalents (FTE)	Adopted Budget	Budgeted Expenditures (1)	Full Time Equivalents (FTE)	Adopted Budget	Budgeted Expenditures (1)	% Loss	Comparison Budget	% Loss	Comparison Operating Expense (1)	Full Time Equiv. (FTE-Loss)
Major Operating Funds:											
100 General Fund (3)	41.73	\$ 10,341,000	\$ 4,514,000	40.97	\$ 10,567,000	\$ 4,454,400	2%	\$ 226,000	-1%	\$ (59,600)	(0.76)
201 Public Works Fund	51.25	10,214,100	5,539,800	51.65	11,365,000	5,980,000	11%	1,150,900	8%	440,200	0.40
240 Public Safety Fund	65.50	12,973,100	8,084,300	63.55	9,758,000	8,306,500	-25%	(3,215,100)	3%	222,200	(1.95)
243 Adult Corrections Fund	27.00	3,645,900	3,152,200	24.00	3,584,000	2,996,900	-1%	(51,900)	5%	(155,300)	(3.00)
250 Mental Health Fund	2.45	5,022,000	4,868,700	2.00	4,759,000	4,419,500	-5%	(263,000)	-10%	(469,200)	(0.45)
255 Public Health Fund	23.43	2,642,900	2,389,100	22.30	2,473,000	2,225,400	-6%	(169,900)	-7%	(163,700)	(1.13)
Special Revenue Funds:											
202 Public Works Special Programs Fund	-	180,900	101,500	-	165,000	91,400	-9%	(15,900)	-10%	(10,100)	-
210 Grant Projects Fund (3)	-	3,413,300	970,200	-	2,277,000	470,000	-33%	(1,136,300)	-52%	(500,200)	-
212 DA Forfeiture Fund	-	227,500	-	-	128,000	-	-44%	(99,500)	-	-	-
221 Fairgrounds Fund	2.80	1,128,500	1,063,400	2.30	628,000	551,100	-45%	(602,500)	-48%	(512,300)	(0.50)
223 County Clerk Records Fund	-	96,500	80,000	-	72,000	65,400	-25%	(24,500)	-18%	(14,600)	-
224 Public Land Corner Preservation Fund	2.13	161,800	138,000	1.86	157,000	141,600	-3%	(4,800)	3%	3,600	(0.27)
245 Transit Fund	14.83	1,334,700	1,045,200	15.00	1,382,000	1,159,900	4%	47,300	11%	109,800	0.17
246 Juvenile Justice Special Programs Fund	2.75	214,200	190,400	1.50	163,000	149,900	-24%	(51,200)	-21%	(40,500)	(1.25)
248 DA Special Programs Fund	0.25	210,300	51,700	0.25	220,000	58,000	5%	9,700	12%	6,300	-
258 Commission for Children & Families Fund	1.55	385,700	367,200	-	15,000	13,600	-96%	(370,700)	-96%	(353,600)	(1.55)
260 Parks Fund	6.00	965,000	872,900	6.20	1,108,000	951,400	15%	141,000	9%	78,500	0.20
262 Building and Safety Fund	5.50	1,799,700	578,700	4.50	1,896,000	538,000	-11%	(203,700)	-7%	(40,700)	(1.00)
275 Court Facilities and Security Fund (3)	-	83,600	55,000	-	88,000	68,000	5%	4,400	24%	13,000	-
Enterprise Funds:											
501 Jail Commissary Fund	-	100,000	60,000	-	116,000	40,000	16%	16,000	-33%	(20,000)	-
530 Airports Fund	2.50	2,113,500	1,844,300	2.50	1,631,000	1,391,100	-23%	(482,500)	-25%	(453,200)	-
Internal Service and Internal Vendor Funds:											
401 Internal Services Fund	28.60	3,368,100	3,111,200	27.50	3,704,000	3,592,800	10%	335,900	15%	481,600	(1.10)
402 County Buildings and Fleet Fund	16.65	3,149,300	2,531,300	17.65	3,225,000	2,675,300	2%	75,700	6%	144,000	1.00
410 Insurance Reserve Fund	-	1,030,000	986,000	-	883,000	841,000	-14%	(147,000)	-15%	(145,000)	-
415 Payroll Liability Reserve Fund	-	335,600	325,600	-	320,000	310,000	-5%	(15,600)	-5%	(15,600)	-
Capital Project and Capital Reserve Funds:											
303 County Bridge Construction Fund	-	500,000	500,000	-	200,000	200,000	-60%	(300,000)	-60%	(300,000)	-
425 Roads and Bridges Reserve Fund	-	1,079,500	826,500	-	1,882,000	1,761,500	74%	802,500	113%	935,000	-
430 Property Reserve Fund	-	3,060,600	1,496,600	-	1,556,000	841,000	-49%	(1,504,600)	-44%	(655,600)	-
435 Equipment Reserve Fund	-	1,311,000	883,900	-	1,039,000	602,400	-21%	(272,000)	-32%	(281,500)	-
Debt Service Funds:											
610 PERS Bond Debt Service Fund	-	1,166,000	1,166,000	-	1,129,000	1,129,000	-3%	(37,000)	-3%	(37,000)	-
625 Adult Jail Facility Debt Service Fund	-	1,049,000	1,049,000	-	1,051,000	1,051,000	0%	2,000	0%	2,000	-
Trust Funds:											
702 Library Programs Trust Fund	-	269,200	226,600	-	277,000	234,900	3%	7,800	4%	8,300	-
703 Human Service Programs Trust Fund	-	89,800	89,800	-	92,000	92,000	2%	2,200	2%	2,200	-
704 PEG Access Fund	-	39,100	39,100	-	25,000	23,900	-36%	(14,100)	-39%	(15,200)	-
715 County School Trust Fund	-	354,800	354,800	-	26,000	26,000	-93%	(328,800)	-93%	(328,800)	-
717 911 Excise Tax Fund	-	290,000	290,000	-	-	-	-100%	(290,000)	-100%	(290,000)	-
735 Sheriff Forfeiture Fund	-	160,100	60,100	-	128,000	-	-20%	(32,100)	-100%	(60,100)	-
736 Sheriff Programs Trust Fund	-	122,600	122,600	-	85,000	34,400	-31%	(37,600)	-72%	(88,200)	-
Total Appropriation	294.92	\$ 74,588,900	\$ 50,005,700	283.73	\$ 67,880,000	\$ 47,482,400	-9%	\$ (6,708,900)	-5%	\$ (2,523,300)	(11.19)
Unappropriated Ending Fund Balances:											
610 PERS Bond Debt Service Fund	-	57,100	-	-	481,000	-	742%	423,900	-	-	-
625 Adult Jail Facility Debt Service Fund	-	48,000	-	-	44,000	-	-8%	(4,000)	-	-	-
702 Library Programs Trust Fund	-	367,400	-	-	367,400	-	0%	-	0%	-	-
703 Human Service Programs Trust Fund	-	47,300	-	-	47,300	-	0%	-	0%	-	-
715 County School Trust Fund	-	500	-	-	500	-	-100%	(500)	-100%	(500)	-
Total Ending Fund Balances	-	\$ 520,300	\$ -	-	\$ 939,700	\$ -	81%	\$ 419,400	-	\$ -	-
Total Budget	294.92	\$ 75,109,200	\$ 50,005,700	283.73	\$ 68,819,700	\$ 47,482,400	-8%	\$ (6,289,500)	-5%	\$ (2,523,300)	(11.19)

(2) without Fill in & Partial Year FTE

(1) Excludes budget amounts for Interfund Transfers, Contingency and Ending Fund Balances to better show operating expenditures.
(2) Adopted Budget 2012-13 officially had 294.74 FTE, supplemental added 7.18 FTE, removed fill in temp fte per contracts of 7 FTE, total 294.92 FTE
(3) Veterans Office budget (within Grant Fund) and Court Security BOM costs moved to General Fund 2013-14. 2012-13 shows this change also for better comparison.

EXPENDITURE SUMMARY EXPLANATION

County has many departments that are funded primarily through grants and the nature of grants are to have an increase one year and reduction the following year when the grant closes. This is the reason for most percentage shifts from year to year. The following is a general explanation of the percent change between the adopted budget for fiscal year 2012-13 and fiscal year 2013-14 adopted where the change occurring is a result in significant change to the program.

PUBLIC SAFETY

- The decrease of 25 percent is a direct result of loss of federal O&C funding and use of fund balance from prior years. This is the second year of significant losses to public safety. From 2011-12 to 2012-13 year the public safety fund lost over 85 full time employees due to funding reductions. There was a May 2012 election for tax increase of \$1.99 which failed and again in May 2013 election of \$1.48 increase failed. The Board of County Commissioners, Elected Officials and Department leaders continue to search for ways to fund public safety in the future.

FAIRGROUNDS

- The decrease of 45 percent is due to the Fairgrounds no longer budgeting for annual horse racing. The annual event of the Fair and other events will still continue in this budget.

JUVENILE JUSTICE SPECIAL PROGRAMS

- The decrease of 24 percent is due to the outsourcing of CASA (Court Appointed Special Advocacy) program, which helps advocate for abused and neglected children within the jurisdiction of the court. This is now run by non-profit corporation, CASA of Jackson County Inc.

COMMISSION FOR CHILDREN & FAMILIES

- The decrease of 96 percent is because the CCF program will become regionalized by the State of Oregon into local CCO's (Coordinated Care Organizations). The State funded the CCF program through June 2013 and will begin funding CCO's in January 2014. A small amount of fund balance has been budgeted in 2013-14 to accommodate part time help in this transition period.

COUNTY SCHOOL TRUST FUND

- The decrease of 93 percent is a direct result of loss of federal O&C funding. This is a pass through fund that typically received federal funding and directly passes this onto the local school district.

911 EXCISE TAX

- The decrease of 100 percent reflects the change in budgeting law for this fund. The county had to budget this fund but never did see any funding for this. This program is run directly with 911 agencies and not the county.

**JOSEPHINE COUNTY
FIVE YEAR PROJECTION OF BUDGET
2013-14 through 2017-18**

	Adopted Budget 2013-14	Projection			
		2014-15	2015-16	2016-17	2017-18
Major Operating Funds:					
100 General Fund	\$ 10,567,000	\$ 10,367,000	\$ 10,574,340	10,785,827	\$ 11,001,543
201 Public Works Fund	11,365,000	10,365,000	10,572,300	10,783,746	10,999,421
240 Public Safety Fund	9,758,000	5,564,700	5,675,994	5,789,514	5,905,304
243 Adult Corrections Fund	3,594,000	3,594,000	3,665,880	3,739,198	3,813,982
250 Mental Health Fund	4,759,000	4,759,000	4,854,180	4,951,264	5,050,289
255 Public Health Fund	2,473,000	2,473,000	2,522,460	2,572,909	2,624,367
Special Revenue Funds:					
202 Public Works Special Programs Fund	165,000	165,000	168,300	171,666	175,099
210 Grant Projects Fund	2,277,000	1,527,000	1,557,540	1,588,691	1,620,465
212 DA Forfeiture Fund	128,000	25,000	25,500	26,010	26,530
221 Fairgrounds Fund	626,000	626,000	638,520	651,290	664,316
223 County Clerk Records Fund	72,000	72,000	73,440	74,909	76,407
224 Public Land Corner Preservation Fund	157,000	157,000	160,140	163,343	166,610
245 Transit Fund	1,382,000	1,382,000	1,409,640	1,437,833	1,466,589
246 Juvenile Justice Special Programs Fund	163,000	163,000	166,260	169,585	172,977
248 DA Special Programs Fund	220,000	220,000	224,400	228,888	233,466
258 Commission for Children & Families	15,000	15,000	15,300	15,606	15,918
260 Parks Fund	1,106,000	1,106,000	1,128,120	1,150,682	1,173,696
262 Building and Safety Fund	1,596,000	1,596,000	1,627,920	1,660,478	1,693,688
275 Court Facilities and Security Fund	88,000	88,000	89,760	91,555	93,386
Enterprise Funds:					
501 Jail Commissary Fund	116,000	116,000	118,320	120,686	123,100
530 Airports Fund	1,631,000	1,246,000	1,963,620	1,652,892	2,802,892
Internal Service and Internal Vendor Funds:					
401 Internal Services Fund	3,704,000	3,304,000	3,370,080	3,437,482	3,506,231
402 County Buildings and Fleet Fund	3,225,000	3,100,000	3,162,000	3,225,240	3,289,745
410 Insurance Reserve Fund	883,000	600,000	600,000	600,000	600,000
415 Payroll Liability Reserve Fund	320,000	320,000	320,000	320,000	320,000
Capital Project and Capital Reserve Funds:					
303 County Bridge Construction Fund	200,000	-	-	-	-
425 Roads and Bridges Reserve Fund	1,882,000	950,000	1,250,000	950,000	1,250,000
430 Property Reserve Fund	1,556,000	1,500,000	1,500,000	1,500,000	1,500,000
435 Equipment Reserve Fund	1,039,000	914,000	745,000	745,000	745,000
Debt Service Funds:					
610 PERS Bond Debt Service Fund	1,129,000	1,177,400	1,231,800	1,289,200	1,347,400
625 Adult Jail Facility Debt Service Fund	1,051,000	1,048,900	1,046,800	1,048,600	1,050,000
Trust Funds:					
702 Library Programs Trust Fund	277,000	127,000	129,540	132,131	134,773
703 Human Service Programs Trust Fund	92,000	42,000	42,840	43,697	44,571
704 PEG Access Fund	25,000	25,000	25,500	26,010	26,530
715 County School Trust Fund	26,000	26,000	26,520	27,050	27,591
717 911 Excise Tax Fund	-	-	-	-	-
735 Sheriff Forfeiture Fund	128,000	25,000	25,500	26,010	26,530
736 Sheriff Programs Trust Fund	85,000	69,700	71,094	72,516	73,966
Total Appropriation	\$67,880,000	\$58,855,700	\$60,778,608	\$61,269,508	\$ 63,842,384
Unappropriated Ending Fund Balances:					
610 PERS Bond Debt Service Fund	481,000	481,000	481,000	481,000	481,000
625 Adult Jail Facility Debt Service Fund	44,000	44,000	44,000	44,000	44,000
702 Library Programs Trust Fund	367,400	367,400	367,400	367,400	367,400
703 Human Service Programs Trust Fund	47,300	47,300	47,300	47,300	47,300
715 County School Trust Fund	-	-	-	-	-
Total Ending Fund Balances	939,700	939,700	939,700	939,700	939,700
Total Budget	\$68,819,700	\$59,795,400	\$61,718,308	\$62,209,208	\$ 64,782,084

Major assumptions used:

The projection for 2014-15 is reduced from 2013-14; adjusted for planned changes in beginning fund balances, capital projects and actual debt service obligations. Major reductions are in carryover for Public Safety, Public Works & Grants Fund which are all related to not receiving federal O&C Timber revenue.

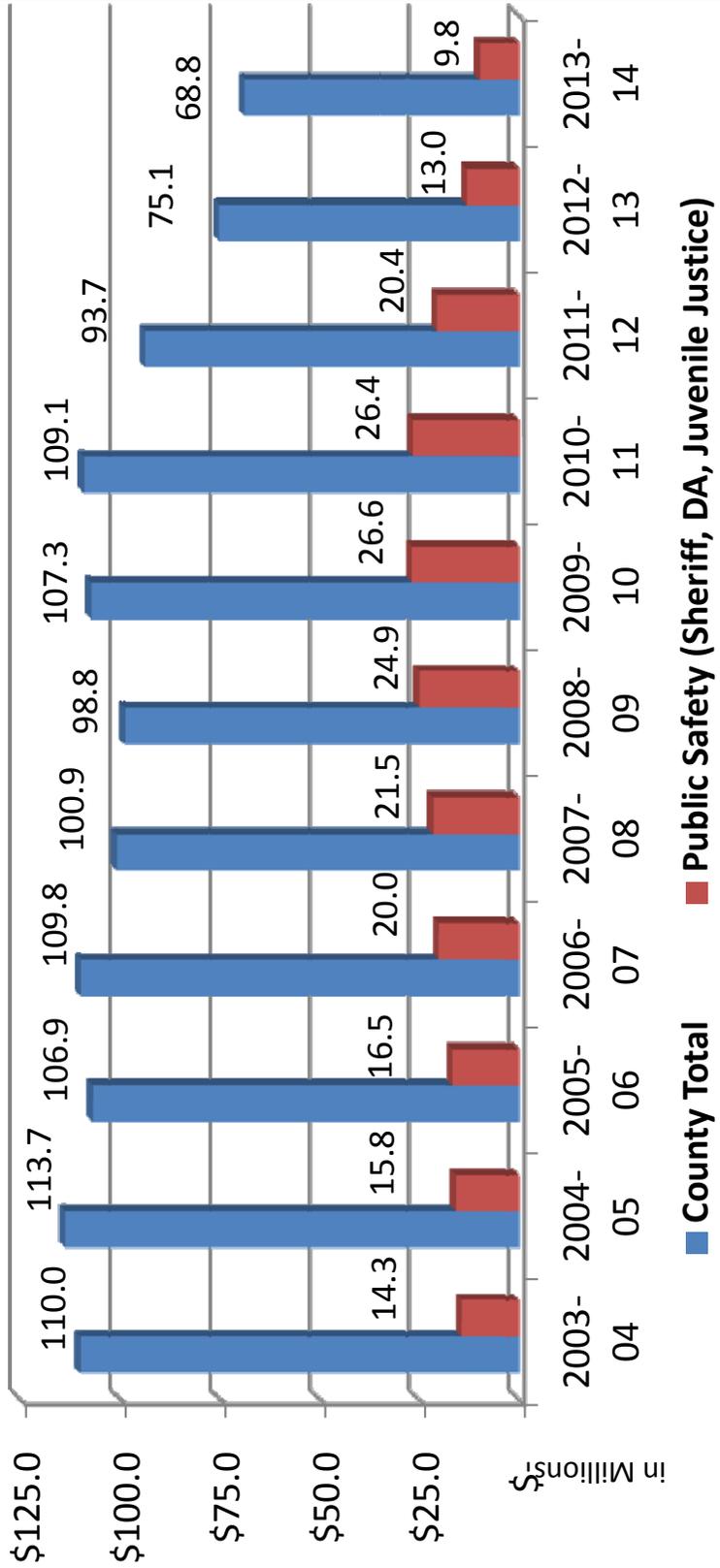
The projection for the following 3 years generally assumes a 2% inflation factor, adjusted for planned changes in capital projects, estimated changes in grant funding levels, and actual debt service obligations.

Unappropriated ending fund balances are projected to not change.

BUDGET HISTORY

JOSEPHINE COUNTY ADOPTED BUDGETS

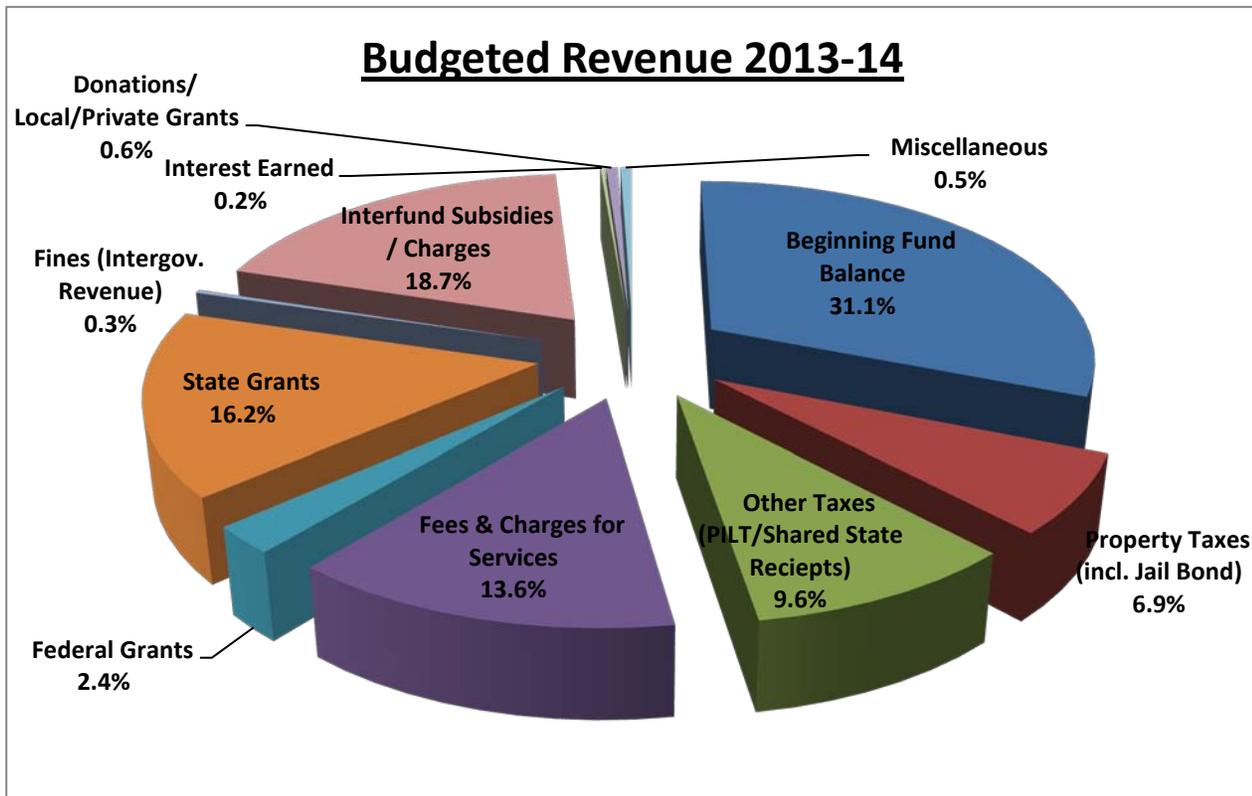
(including Supplemental Changes)



Josephine County 5 Year Summary of Revenues and Expenditures by Category

REVENUES	Actual 2009- 10	Actual 2010- 11	Actual 2011- 12	Budget 2012- 13	Budget 2013- 14
Beginning Fund Balance	40,556,602	35,792,723	32,500,671	19,960,800	21,395,300
Property Taxes (incl. Jail Bond)	4,826,025	4,824,572	4,807,749	4,697,800	4,730,800
Other Taxes (PILT/Shared State Reciepts)	4,783,576	5,569,629	6,127,906	6,774,000	6,575,000
Fees & Charges for Services	8,916,636	10,037,201	9,588,268	9,816,045	9,329,556
Federal Grants	14,202,580	13,349,931	9,580,474	7,709,400	1,653,200
State Grants	12,302,299	12,999,172	11,693,133	12,338,800	11,117,470
Fines (Intergov. Revenue)	405,725	410,290	358,119	239,000	213,600
Interfund Subsidies / Charges	13,571,761	14,786,334	15,455,369	12,771,500	12,899,700
Interest Earned	616,597	325,765	150,723	182,000	134,974
Donations/ Local/Private Grants	217,566	453,269	451,757	389,900	392,200
Miscellaneous	1,051,681	675,920	771,825	229,955	377,900
Bond Proceeds	0	0	5,140	0	0
Total REV	101,451,047	99,224,805	91,491,135	75,109,200	68,819,700

EXPENDITURES	Actual 2009- 10	Actual 2010- 11	Actual 2011- 12	Budget 2012- 13	Budget 2013- 14
Personnel Services	28,969,231	29,962,356	30,540,795	22,937,600	23,546,900
Materials and Services	20,404,540	20,253,601	20,100,704	19,851,300	17,219,100
Interfund Charges and Transfer	10,189,242	10,843,946	10,692,719	9,191,900	9,045,600
Capital Outlay	3,826,317	3,944,103	6,329,000	4,981,300	4,139,900
Debt Payments	2,094,968	2,138,612	2,304,612	2,235,500	2,240,000
Ending Fund Balance/ Contingency (unspent)	35,966,751	32,082,187	21,523,305	15,911,600	12,628,200
Total EXP	101,451,047	99,224,805	91,491,135	75,109,200	68,819,700



The following is a description of the sources of revenue for Josephine County.

***Beginning Fund Balance** - The Beginning Fund Balance represents prior year funds and cash carried forward into the current fiscal year. Fund Balances stay in the programs to be used for the same purposes the following year.

***Property Taxes** – The Josephine County permanent tax rate is \$0.5867 per \$1,000 of assessed value, as approved by voters in 1997 through measure 50. This accounts for nearly \$3.7 million in revenue a year. Currently, the voter approved jail bond that built the county jail is assessed at roughly \$0.17 cents per \$1,000 until this debt is paid in 2017-18 fiscal year. This brings in roughly a \$1 million dollars a year.

***Other Taxes** – This is mainly made up of State Shared Receipts like gas taxes, cigarette taxes, amusement device taxes, OLCC fine reimbursement, beer & wine taxes. Additionally, PILT (Payment in Lieu of Taxes) from Department of the Interior for O&C railroad lands.

*** Fees & Charges for Services** – Many county departments collect fees. A few examples includes: Parks program for parking/camping fees, County Clerk for marriage licenses, Public Health for dog licenses, the Planning department for building permits, etc. Additionally, the County receives revenue for providing services to the general public like copies, rentals of county facilities, etc.

***Federal & State Grants** – The County receives grants for specific purposes. Like WIC for pregnant and young child nutrition, Transit for Elderly & Disabled persons transportation, etc.

***Fines** – This revenue is considered intergovernmental revenue like shared receipts. The County receives fine revenue from state courts when applicable like the District Attorney’s office for contempt fines, Sheriff Patrol for tickets, etc.

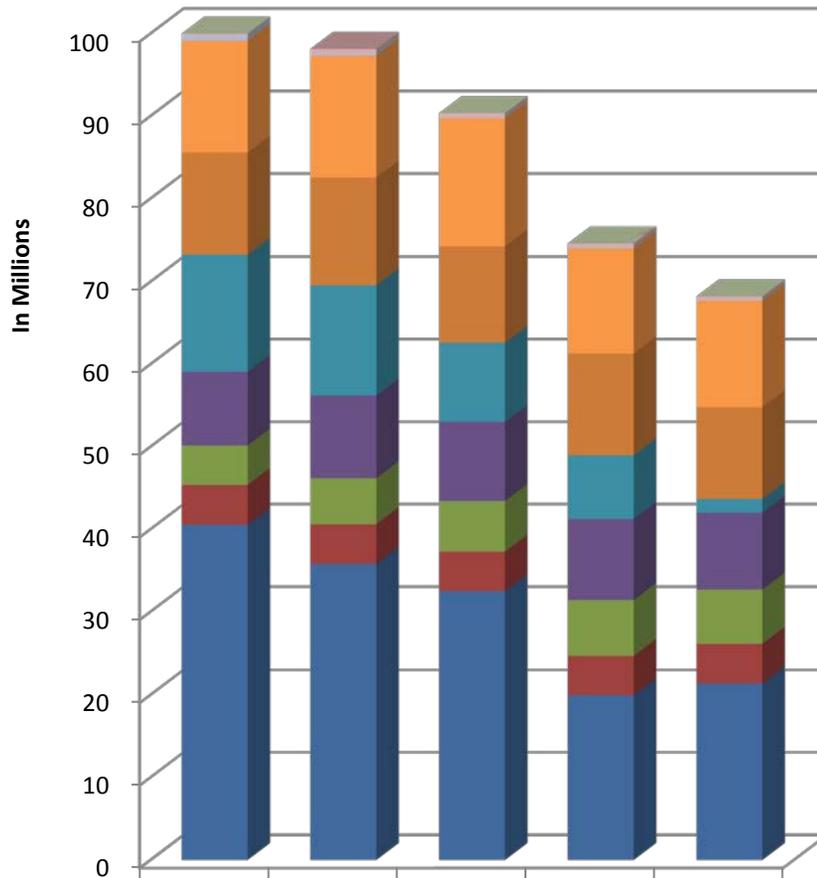
***Interfund Subsidies / Internal Charges** – This revenue is used mostly for internal transfers that occur between funds and internal charges for services provided to other departments within the county.

***Interest** – The county Treasurer is responsible for investment of monies for all of Josephine County funds and this category reflects the interest derived from those investments.

***Donations / Local & Private Grants** – These revenues are given to the county by local and private entities.

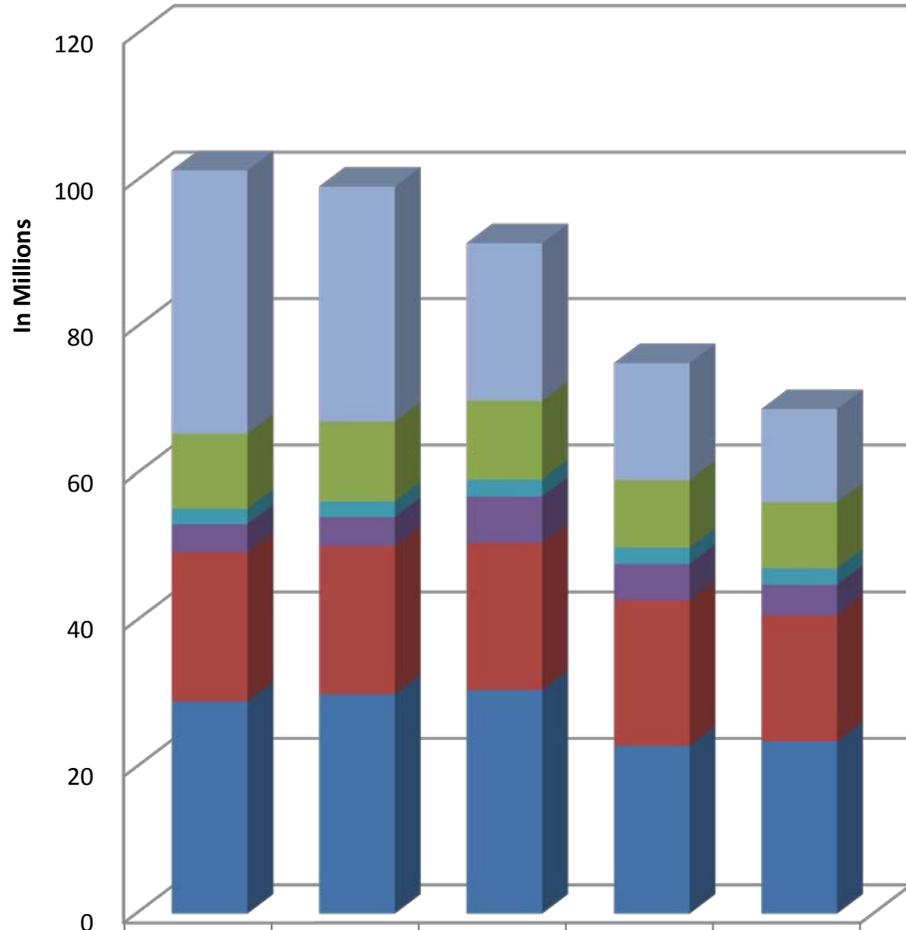
***Miscellaneous** – This accounts for revenues that do not fit under any other classification above.

Josephine County 5 Year Summary of Revenues by Category



	Actual 2009-10	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14
■ Bond Proceeds	0	0	5,140	0	0
■ Donations/ Local/Private Grants	217,566	453,269	451,757	389,900	392,200
■ Interest Earned	616,597	325,765	150,723	182,000	134,974
■ Interfund Subsidies / Charges	13,571,761	14,786,334	15,455,369	12,771,500	12,899,700
■ State Grants	12,302,299	12,999,172	11,693,133	12,338,800	11,117,470
■ Federal Grants	14,202,580	13,349,931	9,580,474	7,709,400	1,653,200
■ Fees & Charges for Services	8,916,636	10,037,201	9,588,268	9,816,045	9,329,556
■ Other Taxes (PILT/Shared State Receipts)	4,783,576	5,569,629	6,127,906	6,774,000	6,575,000
■ Property Taxes (incl. Jail Bond)	4,826,025	4,824,572	4,807,749	4,697,800	4,730,800
■ Beginning Fund Balance	40,556,602	35,792,723	32,500,671	19,960,800	21,395,300

Josephine County 5 Year Summary of Expenditures by Category



	Actual 2009-10	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14
Ending Fund Balance/Contingency (unspent)	35,966,751	32,082,187	21,523,305	15,911,600	12,628,200
Interfund Charges and Transfer	10,189,242	10,843,946	10,692,719	9,191,900	9,045,600
Debt Payments	2,094,968	2,138,612	2,304,612	2,235,500	2,240,000
Capital Outlay	3,826,317	3,944,103	6,329,000	4,981,300	4,139,900
Materials and Services	20,404,540	20,253,601	20,100,704	19,851,300	17,219,100
Personnel Services	28,969,231	29,962,356	30,540,795	22,937,600	23,546,900



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